

# Tulsa County Community Health Improvement Plan

2023 - 2028



# Letter from the Executive Director of the Tulsa Health Department

Dear Partners,

We are pleased to present the 2023-2028 Community Health Improvement Plan (CHIP) for Tulsa County. A CHIP is a public health work plan for the community as a whole and represents a shared community vision. It focuses on collaborative work among community partners whose efforts all support the health and well-being of Tulsa County residents. This is the fourth iteration of the CHIP process for Tulsa County. We've built on our experiences from previous CHIPs to develop more meaningful and impactful measures.

I would like to express my gratitude to the residents of Tulsa County for their shared perception regarding the health issues and concerns they have for themselves, their families, and their neighbors during the Community Health Needs Assessment (CHNA) survey and subsequent focus groups. The concerns and issues you brought forward helped inform the CHIP priorities and goals. I also want to thank the steering committee for all their help in presenting the data and leading community partners using quality improvement tools to identify and prioritize the top three health issues listed below:

- Stress and Mental Health
- Chronic Disease Risk Factors and Management
- Healthy and Affordable Housing

We are grateful to the workgroups that came together to create the specific initiatives. The work that will be done around these priorities will enhance the quality of life for all Tulsa County residents. These teams identified gaps as well as enormous possibilities for improving health and quality of life.

This report ends with a call to action for community residents, government officials, business partners, and health leaders. I challenge you to improve your personal health, your community's health, and the health of the people you serve. I warmly invite you to take part in this initiative alongside other like-minded health professionals and in THD's nonprofit, Pathways to Health, which supports the work of the CHIP. Be a spokesperson for better health outcomes in our neighborhood.

Respectfully,



Bruce Dart, PhD  
Executive Director, Tulsa Health Department





CHIP DEFINED



PLANNING



DEVELOPMENT

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# Introduction



## About THD

Since its establishment in 1950, the Tulsa Health Department serves as the primary public health agency to more than 600,000 Tulsa County residents, including 13 municipalities and four unincorporated areas. The agency is one of two autonomous local health departments in Oklahoma, with statutory public health jurisdiction throughout Tulsa County and the City of Tulsa. THD's mission is to improve the health and well-being of all Tulsa County residents, and vision is to make Tulsa County the healthiest county in the country. THD was among the earliest of health departments to achieve national accreditation through the [Public Health Accreditation Board](#).

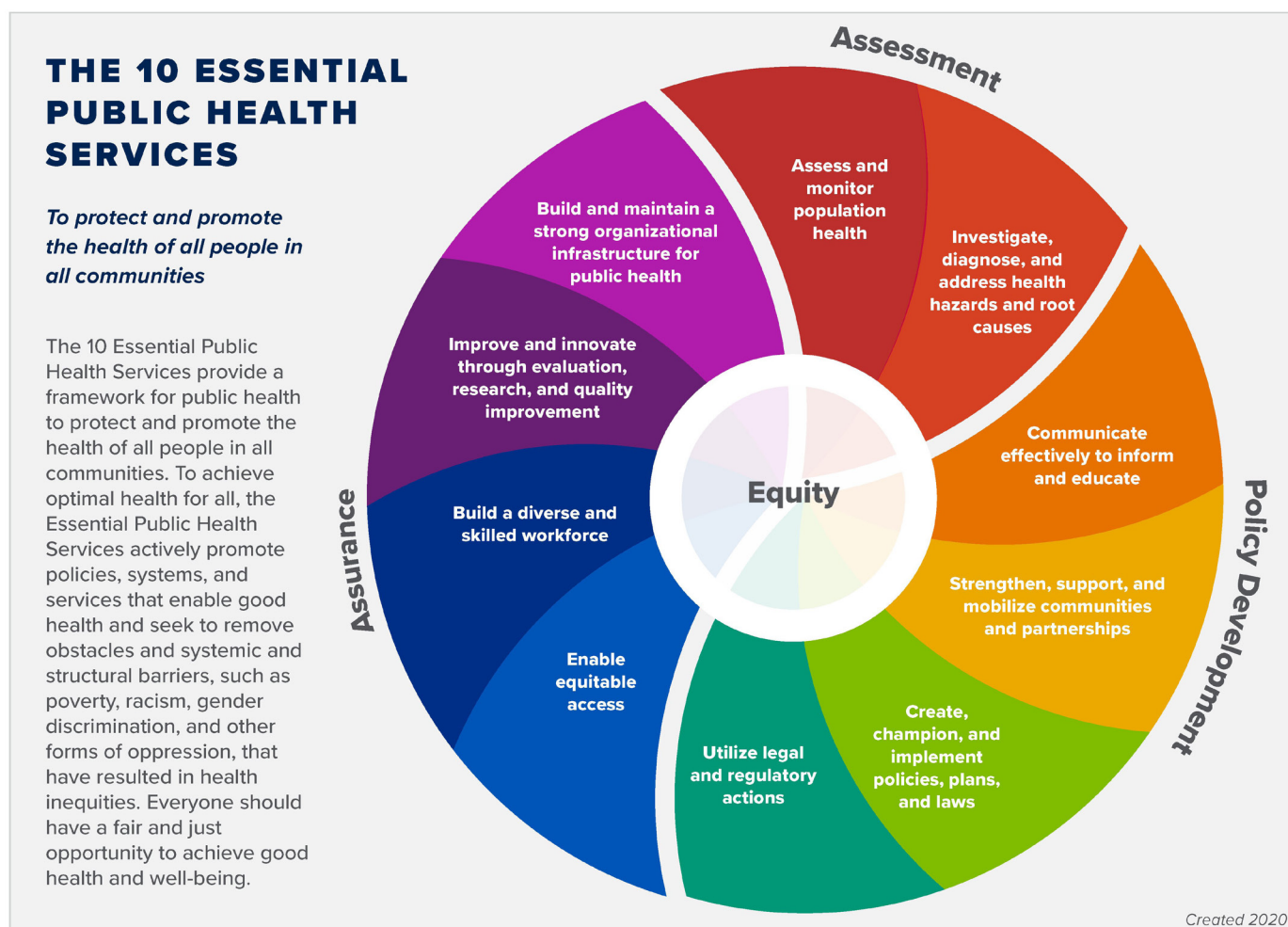
## THD's role in the vision to be the healthiest county in Oklahoma:

- Conduct and disseminate assessments centered on the community's population health status and public health challenges.
- Engage the community in identifying and resolving health issues.
- Conduct a CHIP through a Comprehensive Strategic Planning.
- Evaluate and assess the progress of each goal, objective, strategy, and progress measure annually.
- Provide health improvement metrics.
- Document source of success stories and challenges overcome in addressing the health disparity and equity issues.

## Essential Public Health Services – Tulsa County

The 10 Essential Public Health Services establish a framework for public health in order to safeguard and enhance the health of all people in all communities. To achieve equality, the Essential Public Health Services actively support policies, processes, and general community circumstances that promote optimum health for everyone while also attempting to remove systemic and structural impediments that have resulted in health disparities. Poverty, racism, gender discrimination, ableism, and other types of oppression are examples of such impediments. Everyone deserves a fair and reasonable chance to attain optimal health and well-being.

<https://www.cdc.gov/publichealthgateway/publichealthservices/essentialhealthservices.html>



## About P2H

Pathways to Health (P2H) envisions a community in which all residents have equitable access to the most impactful resources for their health and well-being. Formed in 2008 to unite community partners working to improve the health of Tulsa County, the partnership was formally incorporated as a 501(c)(3) in 2014 as the nonprofit arm of the Tulsa Health Department.

Both work together with local, state, and national partners to bring resources where they are most needed in the Tulsa region. P2H was key to mobilizing partners around CHIP initiatives and now works to cultivate funding, partnerships, and opportunities to improve local health outcomes. The work of our community partners is celebrated and supported by P2H in many ways including honoring CHIP Champions, connecting organizations to grants and other funding, and awarding over \$150,000 since inception in small but mighty micro-grants in focus areas identified in the CHIP.

## CHIP Defined

According to the Centers for Disease Control and Prevention (CDC), the CHIP is a long-term, systematic effort to address public health problems based on the results of community health assessment activities and the community health improvement process. A plan is typically updated every three to five years.

The Public Health Accreditation Board (PHAB) defines a CHIP as a long-term, systematic effort to address public health problems on the basis of the results of community health assessment activities and the community health improvement process. This plan is used by health and other governmental education and human service agencies, in collaboration with community partners, to set priorities and coordinate and target resources. A CHIP is critical for developing policies and defining actions to target efforts that promote health. It should define the vision for the health of the community through a collaborative process and should address the gamut of strengths, weaknesses, challenges, and opportunities that exist in the community to improve the health status of that community.

## CHIP Mission

To improve the health and wellness of residents of Tulsa County by making the healthy choice the first choice.

## CHIP Vision

Creating the healthiest county in the United States by leveraging cross-sector community partnerships.

## How to Use this Document

This document was developed for all community members to use and learn about and get involved in achieving exceptional health outcomes in our community; it has an impact on programming, encourages partnership and collaboration, and informs community members about how they can contribute.

The composition of this document, the information used to make it, and the circumstances in which it was written are all described in a chronology that can be found on the following pages. For each of the highlighted health priorities, the CHIP also describes goals and objectives. Throughout the life of the CHIP, the status of these goals will be updated. For further information or if you have any issues about this document, please contact [tulsacountychip@tulsa-health.org](mailto:tulsacountychip@tulsa-health.org).



# Timeline of the CHIP Development & Implementation

<b>Development Phase 2020-2022:</b>	
<p><b>December 2020 – March 2022</b></p>	<p><b>Community Engagement &amp; Collaboration</b></p> <ul style="list-style-type: none"> <li>Engagement with local officials and residents through community meetings.</li> </ul> <p><b>Assessments</b></p> <ul style="list-style-type: none"> <li>Planning and implementation of the Community Health Needs Assessment; used existing data sources to compile reports descriptive of Tulsa County.</li> <li>Primary Data: Professional Research Consultants (PRC) and Saint Francis Health System</li> <li>Secondary Data: Ascension St. John Health System</li> <li>Completion of Local Public Health Systems Assessment; evaluated the Local Public Health Systems performance in the 10 Essential Services for Public Health.</li> </ul>
<p><b>April 2022</b></p>	<p><b>Tulsa County Community Health Needs Assessment (CHNA) Released</b>  <a href="https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan">https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan</a></p>
<p><b>May – July 2022</b></p>	<p><b>Engaged CHIP Core Team and Steering Committee</b></p> <ul style="list-style-type: none"> <li>Recruitment of the CHIP Core Team and Steering Committee.</li> <li>Selection of Mobilizing for Action through Planning and Partnership (MAPP) as a process model for the CHIP.</li> </ul>
<p><b>August – November 2022</b></p>	<p><b>Developed and Recruited CHIP Leadership Team</b></p> <ul style="list-style-type: none"> <li>The Project Manager and Organizational Development Manager recruited members of the CHIP LT.</li> <li>Members of the CHIP LT attended training and development courses in order to lead and support CHIP Workgroups during the CHIP implementation.</li> </ul> <p><b>CHIP Steering Committee Prioritizations Workshops</b></p> <ul style="list-style-type: none"> <li>The CHIP Steering Committee contributed to the development and implementation of CHIP by taking part in several collaborative prioritization workshops, explained in the methods section.</li> <li>Community members were asked to review the drafted health issues and provide input from the CHNA results.</li> </ul>

## Timeline of the CHIP Development & Implementation *cont.*

<p><b>December 2022</b></p>	<p><b>Final Health Topic Selection - Survey</b></p> <ul style="list-style-type: none"> <li>· A list of health topics were condensed to five community health priorities (Chronic Disease, Health Literacy, Healthy &amp; Affordable Housing, Mental Health, and Nutrition, Physical Activity &amp; Weight) through a series of workshops conducted in English and Spanish with participants representing various backgrounds and experiences.</li> <li>· The top three priorities selected were Stress and Mental Health, Chronic Disease Risk Factors and Management, and Healthy and Affordable Housing.</li> </ul>
<p><b>January 2023</b></p>	<p><b>Developed the CHIP goals and objectives</b></p> <ul style="list-style-type: none"> <li>· Using the top three health priorities as our guide, the CHIP Steering Committee drafted potential goals and objective to kick off the first meeting. They used CHNA data to set broad baseline and goal metrics. The community members could build from these or change them completely.</li> <li>· Specific, Measurable, Achievable, Relevant, Time-Bound or SMART goals were formed by the workgroups comprised of existing and new community partners.</li> </ul>
<p><b>Implementation Phase: CHIP Action Cycle – 5 Years</b></p>	
<p><b>February 2023</b></p>	<p><b>CHIP Leadership Team Training &amp; Development</b></p>
<p><b>March 2023</b></p>	<p><b>Publication of the <a href="#">Tulsa County CHIP for 2023-2028</a></b></p>
<p><b>April 2023</b></p>	<p><b>CHIP Leadership Team Launch CHIP Workgroups Begin Meeting Individually</b></p>
<p><b>January - December 2023-2028</b></p>	<p><b>Monitoring, Evaluating, Revising, Reporting, and Celebrating Reached Goals &amp; Objectives</b></p> <ul style="list-style-type: none"> <li>· CHIP Workgroup members will evaluate progress, review new data and forces of change impacting priority areas, and provide technical support or assist with resource allocation when necessary.</li> </ul>



## CHIP Groups Defined

The five teams with defined responsibilities are the Advisory Committee, Core Team, the Steering Committee, Leadership Team, and Workgroups. Appendix A lists the members in each team.

Membership	Function
<b>Advisory Committee</b>	<ul style="list-style-type: none"> <li>· THD individuals who were identified as having great knowledge and experience with previous CHIP development and implementation.</li> <li>· These members served in a consulting capacity.</li> </ul>
<b>Core Team</b>	<ul style="list-style-type: none"> <li>· THD individuals with expertise in quality improvement tools, project management, and organizational development.</li> </ul>
<b>Steering Committee</b>	<ul style="list-style-type: none"> <li>· Community leaders, decision-makers, and project managers from community partner groups.</li> <li>· The Steering Committee included representatives from more than forty different organizations, representing a variety of industries and academic fields.</li> <li>· To demonstrate their commitment to the CHIP development process and yearly measurement activities, members of the Steering Committee completed CHIP Commitment Letters.</li> </ul>
<b>Leadership Team</b>	<ul style="list-style-type: none"> <li>· Leaders, decision-makers, and professionals from community partner organizations.</li> <li>· Community Leaders are appointed to workgroups based on their professional knowledge and personal interest in a certain health priority.</li> <li>· Community Leaders’ expertise and knowledge will help in the facilitations of the workgroups</li> </ul>
<b>Workgroups</b>	<ul style="list-style-type: none"> <li>· Community partners with extensive expertise and experience working to enhance health across Tulsa County.</li> <li>· Community members knowledge and connections were crucial in the creation of the CHIP’s goals and objectives as well as the gathering of baseline data.</li> </ul>

# CHIP Planning

## Mobilizing Action through Planning and Partnerships (MAPP)

THD used a modified and adapted Mobilizing for Action through Planning and Partnerships (MAPP) process as the framework to develop the CHIP. This process included: establishing a core team and other supporting groups, a shared vision, assessments, identified strategic issues, and created goals and objectives.



## Health Equity

Health equity is the condition in which everyone has an equal chance to reach their optimum level of health. In order to achieve this, the community must work together to address both historical and current injustices, remove obstacles to health and healthcare on the basis of social, political, and economic factors, and put an end to health disparities that can be prevented. Achieving health equity requires the removal of health and healthcare disparities as well as focused and ongoing social activities to address both past and current injustices. If health equity is to be attained, social determinants of health and health disparities must be addressed. It requires acknowledging and addressing racism as a threat to public health, as well as the history of unethical public health practices that have led to unequal health outcomes.

## Social Determinants of Health (SDOH)

Social determinants of health (SDOH), according to the Centers for Disease Control and Prevention (CDC), are non-medical variables that affect health outcomes. In addition to the larger group of forces and institutions that have an impact on daily life, they are the conditions under which individuals are born, develop, work, live, and age. The objectives of development, societal norms, social policies, racism, the environment, and political systems are only a few of the components and systems mentioned. SDOH is one of the main health indicators in Healthy People 2030. One of Healthy People 2030's five overall aims, to create social, physical, and economic conditions that support everyone in realizing their full potential for health and wellbeing, is directly tied to SDOH.

By increasing knowledge of how to more effectively include SDOH into the different elements of public health practice and the 10 Essential Public Health Services, THD may modify and improve their capacity to promote health equity. Ensuring that everyone has an equal and equitable chance to be as healthy as feasible is a key component of achieving health equality. It is important to address poverty, prejudice, and all of its effects, including powerlessness and a lack of access to decent jobs with fair pay, secure environments, safe housing, and health care.

<https://www.cdc.gov/publichealthgateway/sdoh/index.html>



## Community Health Needs Assessment (CHNA) Process

The CHNA is a systematic, data-driven strategy to identifying Tulsa County residents’ perception of health conditions, habits, and needs. This data may then be utilized to inform choices and lead initiatives to enhance community health and wellness. A CHNA introduces information that allows communities to identify issues of greatest concern and select where to direct resources, resulting in the largest possible influence on community health status.

Professional Research Consultants (PRC), a nationally recognized health care consulting firm with extensive experience conducting CHNAs in hundreds of communities across the United States since 1994, conducted this assessment on behalf of the Tulsa Health Department in collaboration with Saint Francis Health System. Full report of the assessment is available on the <https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan>

## CHIP Methods

In spring of 2022, the CHNA identified the top health concerns of Tulsa County residents, public health officials, medical professionals, social service agencies and others. Once the health topics were identified, the CHIP Project Manager (PM) had to disseminate the data findings with CHIP partners. Upon reviewing the data, the group would be tasked with making an informed decision on which health topics are of highest concern within the community. The Quality Improvement (QI) Manager teamed up with the CHIP PM to formulate the best approach for the CHIP partners to utilize in selecting the top two or three overarching health topics.

Together the two individuals reviewed the previous process utilized for the last iteration of the CHIP and discovered a two-by-two matrix (Burden vs. Preventability) tool was used in health topic selection. The former process involved placing poster sized two-by-two matrices for each health topic around a room and then asked CHIP members to migrate from poster to poster and place an adhesive dot in the quadrant they felt most closely reflected the greatest burden vs. preventability for each topic. Unfortunately, there are some disadvantages in using a two-by-two matrix. Often participants will place a dot where most others placed theirs out of fear of appearing different from the popular choice.

However, a prioritization matrix is a tool that evokes thought and encourages conversation among participants.

### Three criteria were identified and defined for the CHIP topics:

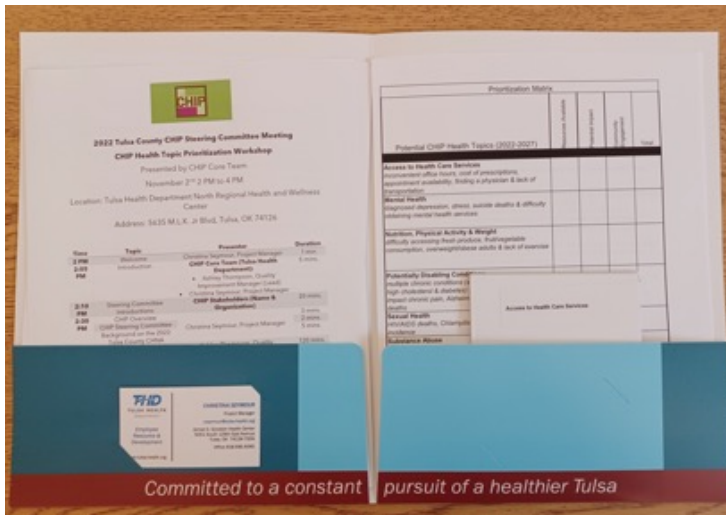
<p><b>Resources Available:</b></p> <p>Are organizations able to offer personnel time and expertise or space to implement strategies to improve this health topic. Is funding available to support work around this health topic?</p>	<p>0 (non-available) - 10 (many available)</p>
<p><b>Potential Impact:</b></p> <p>Does the impact of this work affect vulnerable and underserved populations of Tulsa county? Will improvement in the health topic have a direct effect on improving other areas of health (health equity, socio-economic disparities, etc.)?</p>	<p>0 (no impact) - 10 (high impact)</p>
<p><b>Community Engagement:</b></p> <p>Does an opportunity exist to include community members to help generate ideas, contribute to decision-making, and help strengthen the capacity of communities to act regarding this health topic?</p>	<p>0 (no funding) - 10 (many available)</p>

<b>Potential CHIP Health Topics (2023-2028)</b>	
<b>Access to Health Care Services</b>	inconvenient office hours, cost of prescriptions, appointment availability, finding a physician & lack of transportation
<b>Mental Health</b>	diagnosed depression, stress, suicide deaths & difficulty obtaining mental health services
<b>Nutrition, Physical Activity &amp; Weight</b>	difficulty accessing fresh produce, fruit/vegetable consumption, overweight/obese adults & lack of exercise
<b>Potentially Disabling Conditions</b>	multiple chronic conditions (such as high blood pressure, high cholesterol & diabetes) activity limitations, high-impact chronic pain, Alzheimer’s disease & disease deaths
<b>Sexual Health</b>	HIV/AIDS deaths, Chlamydia incidence & Gonorrhea incidence
<b>Substance Misuse</b>	Cirrhosis, liver disease related deaths & individuals who are personally impacted by substance abuse
<b>Health Literacy</b>	Encompasses health communication, health behaviors, lack of understanding of diagnosis, current health status, medications & treatment plans
<b>Emerging Infectious Disease</b>	Monkeypox, zoonotic viruses, etc.
<b>Healthy &amp; Affordable Housing</b>	Safe living conditions, high rent, poor infrastructure & availability

Figure 1 identifies the health topics and definitions provided to exercise participants.



During the planning process, it was rationalized it would be best to conduct the prioritization matrix virtually since it was unknown of what the climate would be around COVID-19 and flu at the time of the meeting. The meeting was set-up for a two-hour time slot and the first half would be dedicated to presenting the CHNA data findings and the second half would consist of randomized distribution of participants into breakout rooms lead by a facilitator who would walk participants through the prioritization exercise.



CHIP Steering Committee Prioritization Packet



CHIP Steering Committee Meeting Presentation



CHIP Steering Committee Prioritization Workshop

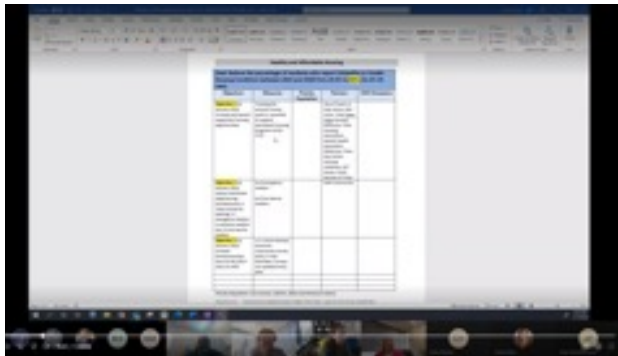
The planning team wanted to be very inclusive to ensure we were actively engaging the right individuals represented in the community. The community partners who work with underserved populations within Tulsa County were contacted and invited to participate in an in-person exercise to gain their valuable insight into the specific needs and challenges faced by these populations. Each meeting revealed the groups top three health topics. Duplicate answers were removed from each of the groups and a survey was prepared and distributed to as many community partners as possible to ensure the health needs of Tulsa County were captured. In total, 140 respondents completed the survey and were asked to drill down to the top three health topics for the CHIP to concentrate efforts on for the next five years.

In conclusion, more time and intentional focus on selecting the topics was invested than ever before. The shared information brought valuable partners to the table that had not been involved or who lost sight of the CHIP during the pandemic.



## CHIP Action Plans

In preparation for the first CHIP meeting where community partners were to create SMART goals and objectives, the CHIP Core Team offered examples. Each health priority workgroup was provided with several goals by referencing the CHNA and benchmarking the goals to match US rates. Then, the CHIP Core Team reviewed multiple other CHIPs with these health priorities to draft appropriate goals. In the first meeting, the facilitators and note-takers fostered brainstorming and collaboration in their workgroups. Facilitators made sure that consensus on the goals and objectives were reached for the identified priorities.



CHIP Chronic Disease Risk Factors and Management Workgroup Virtual Discussion



Tulsa County CHIP 1st Quarterly Virtual Meeting January 17, 2023



CHIP Steering Committee Meeting Presentation

As connections were made through partnerships, certain goals were altered. Members of the workgroups discussed improvements that were crucial to achieving the objectives of the plan. The community partners talked about keeping the plan flexible in order to adapt to new possibilities, barriers, and community changes. The workgroups will meet individually, starting in the spring of 2023.

# ACTION PLANS



STRESS AND MENTAL  
HEALTH

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CHRONIC DISEASE  
RISK FACTORS AND  
MANAGEMENT

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HEALTHY AND  
AFFORDABLE HOUSING

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# Tulsa County Community Health Improvement Plan (CHIP): 2023-2028

Goal/SMART Objectives/Measures/Priority Population Partners/Name/Agency



## PRIORITY: STRESS AND MENTAL HEALTH

Approximately half of all Americans will be diagnosed with a mental condition at some point in their lives. People of all ages and racial/ethnic groups are impacted by mental illnesses, however certain groups are disproportionately affected. According to estimates, just half of all patients with mental problems receive the necessary therapy.

Furthermore, mental and physical health are inextricably linked. Mental illnesses such as depression and anxiety might impair people’s capacity to engage in healthy practices. Similarly, physical health issues might make it more difficult for patients to receive treatment for mental disorders. Increased screening for mental disorders can assist people in receiving the treatment they require for reaching optimal health.

Sources:

- [Tulsa County Community Health Needs Assessment \(CHNA\) 2022](#)
- [Tulsa County Health Status Report](#)
- Centers for Disease Control and Prevention (<https://www.cdc.gov/mentalhealth/index.htm>)
- Healthy People 2030 (<https://health.gov/healthypeople>)

### Goal #1: Reduce the Age-Adjusted Suicide Mortality Rate from 19.9% to 13.9% (US rate) per 100,000 by 2028.

Objectives	Measures	Priority Population	Partners	Name/Agency
<p><b>1.1</b> By January 31, 2028, increase the number of hospitals, FQHCs, and care clinics who screen for Mental Health (MH) risks/issues.</p>	<p>Number pre and post CHIP cycle of hospitals, FQHCs, and care clinics screening for MH.</p> <p>Number pre and post CHIP cycle MH utilization rates.</p>	<p>Residents experiencing homelessness, Veterans, LGBTQ+</p> <p>(SAMHSA has a list of high priority populations).</p>	<p>Hospitals, FQHCs, care clinics</p> <p>Uma Tulsa</p> <p>Craig Henderson, Youth Services of Tulsa</p> <p>Parkside and other residential treatment centers, other resources for referring.</p> <p>Palmer addiction treatment.</p> <p>Youth at Heart-enrichment programs, TPS, Kindergarten-12th grade, poverty, mentally ill. Trauma informed care.</p> <p>*Need Equality Center, MHAOK, SAMHSA, CREOKS</p>	<p>Sara Rivera/A New Way</p>

Objectives	Measures	Priority Population	Partners	Name/Agency
<p><b>1.2</b> By January 31, 2028, decrease the number of incarcerated youths</p>	<p>Number pre and post CHIP life cycle of incarcerated youth.</p> <p>Number pre and post CHIP life cycle of justice involved individuals receiving mental health services.</p>	<p>Justice involved individuals</p> <p>Juvenile justice involved individuals</p>	<p>Tulsa County Sheriff's Office</p> <p>Office of Juvenile Affairs screens for mental health issues for justice-involved youth.</p>	
<p><b>1.3</b> By January 31, 2028, increase training within schools for teachers and staff to help them identify students at risk for suicide and provide them with the knowledge of actionable steps to take once students have been identified.</p>	<p>Number pre and post CHIP cycle of participants trained in a skills-based, experiential, and evidence-based practice such as Mental Health First Aid from the National Council for Mental Wellbeing.</p>	<p>School age adolescents</p> <p>K-12 students</p> <p>College students</p>	<p>TPS</p> <p>Union Public Schools</p> <p>Youth at Heart (limited districts) Walt Whitman, McClure, McArthur, Hale Middle School, *Hale High School (working to get in this school)</p> <p>Certification for Mental Health for educators.</p> <p>Street School</p> <p>Teach for America- see what they are currently utilizing</p> <p>Phoenix Rising- justice involved students</p>	
<p><b>1.4</b> By January 31, 2024, increase peer recovery support structure in schools. Change the stigma among the student population by building Infrastructure to provide safe spaces for students experiencing trauma.</p>	<p>Track absenteeism pre and post CHIP life cycle in schools.</p> <p>Track grades pre and post CHIP life cycle in schools.</p> <p>Track parent/guardian involvement pre and post CHIP life cycle in schools.</p>	<p>School-age adolescents</p>	<p>TPS</p> <p>Teach for America</p> <p>Tulsa County School Districts</p>	
<p><b>Priority Population:</b></p>	<p>Low income, LGBTQ+, Elders, Males, Blacks and African Americans, Hispanics, Native Americans, and Individuals experiencing alcohol and/or drug use disorders.</p>			
<p><b>Goal Sources:</b></p>	<p>Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 39 and more specifically: CDC WONDER Online Query System. Centers for Disease Control and Prevention, Epidemiology Program Office, Division of Public Health Surveillance, and Informatics. Ascension St. John CHNA 2022 data, see page 27 for Priority population.</p>			

**Goal #2: Decrease the Rate of Those Unable to Get Mental Health Services from 15.2% to 7.8% (US rate) by 2028.**

Objectives	Measures	Priority Population	Partners	Name/Agency
<p><b>2.1</b> By January 31, 2024, hire and deploy 2-3 licensed clinical social worker and Community Health Worker (CHW) within the Emergency Department to provide crisis response services.</p>	<p>Number pre and post CHIP cycle of SWs and CHWs hired and # of services provided.</p>	<p>Individuals with high ER overutilization.</p>	<p>GKFF, THD, SFHS, ASJ Family &amp; Children Services.</p>	<p>Leslie Carroll/THD and SFHS</p>
<p><b>2.2</b> By June 30, 2023, equip educators and parents with evidence-based mental health and trauma intervention trainings to serve children within schools and at home.</p>	<p>Number of trainings completed each year.</p>	<p>Underserved populations in Mental Health Association</p>	<p>TPS, THD National Alliance Mental Illness (NAMI) OU National Youth Resource Center Mental Health Association Black Mental Health</p>	
<p><b>2.3</b> By January 31, 2028, increase the number of attendees at mental health symposiums that highlight needs and resources in the community.</p>	<p>Number of events and attendees measured annually.</p>	<p>Expand attendees to include educators, emergency responders, send students to expose them to research and data.</p>	<p>Zarrow Symposium, Children’s Mental Health Symposium, THD, Behavioral Health, OSU-Tulsa, Langston University, *OMDH has a list of mental health events</p>	
<p><b>Priority Population:</b></p>	<p>Low income, LGBTQ+, Elders, Males, Blacks and African Americans, Hispanics, Native Americans, and Individuals experiencing alcohol and/or drug use disorders.</p>			
<p><b>Sources:</b></p>	<p>Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 39 and more specifically: CDC WONDER Online Query System. Centers for Disease Control and Prevention, Epidemiology Program Office, Division of Public Health Surveillance, and Informatics. Ascension St. John CHNA 2022 data, see page 27 for Priority population.</p>			

**Goal 3: Decrease the Rate of Those Living Below the Poverty Level from 15.0% to 13.4% (US rate) by 2028.**

Objectives	Measures	Priority Population	Partners	Name/Agency
<b>3.1</b> By January 31, 2028, increase intergroup dialogue, continue to normalize conversations about racial equity, and to encourage Tulsans to engage with government to create a more resilient, equitable city.	Number pre and post CHIP cycle of dialogues completed.		Mayor’s Office of Resilience and Equity (MORE), all community partners	
<b>3.2</b> By January 31, 2028, increase educational attainment through workforce development agencies.	Number pre and post CHIP life cycle of completion rates for 4-year degree, 2-year degree or certificate, and high school diploma or the equivalent	Connect to other committees and coalitions who are performing this work.	Job Corp, Goodwill, Tulsa Remote, Tulsa Workforce Youth at Heart	
<b>3.3</b> By January 31, 2028, increase in educational attainment by parental engagement and early childhood education.	Number pre and post CHIP cycle of educational attainment by parental engagement and early childhood education.		Tulsa Public Schools, Impact Tulsa, Parent Child Center of Tulsa, Cap Tulsa, College Bound Academy, City Year, Tulsa Honor Academy, KIPP Tulsa.	
<b>Priority Population:</b>	Black, Indigenous, and other people of color (BIPOC), Immigrants and refugees, and Justice-involved individuals.			
<b>Sources:</b>	Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 30 and more specifically: US Census Bureau American Community Survey 5-year estimates 2014-2019). Ascension St. John CHNA 2022 data, see page 28 for Priority population. *****Other potential objective topics: reducing ACE scores, stigma			

**Goal 4: Decrease the Rate of Perceptions of Substance Misuse as a Problem in the Community from 71% to 65% by 2028.**

Objectives	Measures	Priority Population	Partners	Name/Agency
<b>4.1</b> By January 31, 2028, decrease personal impact from substance misuse.		LGBTQ+, Hispanic population, 18-64-year old.	Mayor’s Office of Resilience and Equity (MORE), all community partners	
<b>Priority Population:</b>	LGBTQ+, Hispanic population, 18-64-year old.			
<b>Sources:</b>	Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 110			

# Tulsa County Community Health Improvement Plan (CHIP): 2023-2028

Goal/SMART Objectives/Measures/Priority Population/Partners/Name/Agency

## PRIORITY: CHRONIC DISEASE RISK FACTORS AND MANAGEMENT

A general definition of a chronic disease is a condition that lasts for a year or longer, necessitates continuous medical care, restricts everyday activities, or both. The main causes of mortality and disability in the US are chronic diseases including diabetes, cancer, and heart disease. They are also the main causes of the \$4.1 trillion in yearly health care expenses for the country.

Sources:

- [Tulsa County Community Health Needs Assessment \(CHNA\) 2022](#)
- [Tulsa County Health Status Report](#)
- Centers for Disease Control and Prevention (<https://www.cdc.gov/chronicdisease/about/index.htm>)
- Healthy People 2030 (<https://health.gov/healthypeople>)

### Access to Care

Goal	Objectives	Measures	Priority Population	Partners	Name/ Agency
<b>Goal 1: Decrease Lack of Health Care Insurance Coverage between 2023 and 2028 from 11.6% to 9.6% (8.7% US rate) by 2028.</b>	<b>1.1</b> By January 31, 2028, launch specifically targeted communication strategies around Medicaid enrollment eligibility.  Targeted communications should be culturally sensitive.	Collect qualitative and quantitative data on how consumers are getting enrolled in Medicaid using the database at THD.	District 1	THD’s Outreach Community Engagement Specialists (4)	Kathy Kleine/THD
	<b>1.2</b> By August 2023, increase Medicaid education to parents at the school registration event in Tulsa County.	Number pre and post CHIP cycle educated on Medicaid eligibility.	Families with children/Spanish-speaking population	Educare, THD, CAP, ASJ	Liz Lazar, CAP

Goal	Objectives	Measures	Priority Population	Partners	Name/ Agency
<b>Goal 1: Decrease Lack of Health Care Insurance Coverage between 2023 and 2028 from 11.6% to 9.6% (8.7% US rate) by 2028.</b>	<b>1.3</b> By March, 2023, increase Medicaid education to parents at the Enrollment Expo.	Number pre and post CHIP cycle educated on Medicaid eligibility for the January 21st event and the Feb 4th event.	Families with children		Molly Miller, YMCA
	<b>1.4</b> By January 2024, increase Medicaid enrollment among students (K-12)	Number pre and post CHIP cycle newly enrolled in Medicaid.  Number pre and post CHIP cycle	Individuals who are uninsured or underinsured; Families with minors		Molly Miller, YMCA
	<b>1.5</b> By January 2028, YMCA outreach to educate community residents around chronic disease and medical insurance in Tulsa County.	Number pre and post CHIP cycle residents educated.	Individuals who are uninsured or underinsured		Molly Miller, YMCA
	<b>1.6</b> By June 2023, make sure those who are eligible and on Medicaid remain on after the Public Health Emergency	Number pre and post CHIP cycle newly enrolled in Medicaid.  Number pre and post CHIP cycle re-enrolled in Medicaid.	Individuals who are uninsured or underinsured	THD, ASJ	
	<b>1.7</b> By January 31, 2028, partner with organizations and community members to offer resources that ensure the enrollment process is inclusive to minorities, individuals experiencing homelessness and any other residents that are uninsured or underserved.	Track Medicaid enrollment by race, ethnicity, housing status, comorbidities, primary language.	Individuals who are uninsured or underinsured; Minorities, individuals experiencing homelessness	THD, ASJ, Educare, CAP	
	<b>1.8</b> By January 2028, increase the use of Safety Net Clinics.		Individuals who are uninsured or underinsured	Morton, CHC, ASJ, SFHS	
<b>Priority Population:</b>	Low-wage employees, particularly those with more than one job, Individuals who are uninsured or underinsured, Non-English speakers, and Individuals with poor health literacy.				
<b>Goal Sources:</b>	Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 120 and more specifically: 2022 PRC Community Health Survey, PRC, Inc. Item 43. Ascension St. John CHNA 2022 data, see page 33 for Priority population.				

Mortality Rates					
Goal	Objectives	Measures	Priority Population	Partners	Name/ Agency
<b>Goal 2: Reduce Heart Disease Age-Adjusted Mortality Rate from 244.6% (Tulsa County rate) to 234.7% (Oklahoma rate overall) per 100,000 by 2028.</b>	<b>2.1</b> By January 31, 2028, integrate Know Your Numbers program to complement existing health management programs by 200%.	Number pre and post CHIP cycle of programs using KYNs  Number pre and post CHIP cycle of completed risk profiles	Tulsa’s District 1	THD Be Well and Center for Community Health (CCH)	Kandy Whitley-White with Be Well,  Leslie Carroll with CCH.  Note: Katie Plohocky, Eric Wickel, and Ellen Niemitalo, interested parties.
	<b>2.2</b> By May 2023, increase Nutrition Education and physical activity, mental health, managing stress to the Spanish speaking residents through cooking demonstration/ physical activity/KYNs program.	Pre and post intervention survey of 100 questions regarding blood pressure, weight, hypertension, and resident goals. Four cohorts with nine sessions. OSU will measure the outcomes.	Spanish-speaking residents	CAP, OSU	Liz Lazar, CAP
<b>Goal 3: Reduce the Stroke Age-Adjusted Mortality Rate from 43.2% (Tulsa County rate) to 39.8% (Oklahoma rate overall) per 100,000 by 2028.</b>	<b>3.1</b> Engage in community conversations regarding clinical trials supporting stroke research	Feedback from 70-100 Tulsa County residents regarding the clinical trial via focus groups and comments on social media platforms.	Underserved populations	ASJ, THD	Jane Bryce, Stacie Merritt, Errol Gordon, (ASJ)
<b>Priority Population:</b>		Elders, Infants and young children, Individuals with disabilities, Individuals whose income is near or below the federal poverty line, and Individuals without reliable transportation.			
<b>Goal Sources:</b>		CDC WONDER Online Query System. Centers for Disease Control and Prevention, Epidemiology Program Office, Division of Public Health Surveillance, and Informatics.  Ascension St. John CHNA 2022 data, see page 29 for Priority population.			

Modifiable Health Risks					
Goal	Objectives	Measures	Priority Population	Partners	Name/ Agency
<b>Goal 4: Decrease the proportion of smokers from 18.3% (Tulsa County rate) to 17.4% (US rate) by 2028.</b>	<b>4.1</b> By June 2028, increase number of jurisdictions to adopt a tobacco free City Owned property Ordinance in Tulsa County, from 1 to 3.	Number pre and post CHIP cycle of jurisdictions to adopt policy.	North Tulsa	TSET Healthy Living)	Corey Love/THD
	<b>4.2</b> By June 2028, increase retail education visits, from 100 to 200.	Number pre and post CHIP cycle of retail education sessions.	North Tulsa	TSET Healthy Living	Corey Love/THD

	<b>4.3</b> By January 2028, increase the number of callers using 1-800-QUIT NOW.	Number pre and post CHIP cycle of callers in the 918-area code from January 2023 to January 2028, using the national database.	North Tulsa	TSET Healthy Living	Corey Love/THD
<b>Priority Population:</b>		North Tulsa has largest population of current smokers.			
<b>Goal Sources:</b>		Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 112 and more specifically: Community Health Survey, PRC, Inc. Item 40.			
Goal	Objectives	Measures	Priority Population	Partners	Name/ Agency
<b>Goal 5: Increase No Leisure-Time Physical Activity in the Past Month in Tulsa County from 29.9% to 21.2% (Healthy People 2030 goal).</b>	<b>5.1</b> By January 2028, increase participation in studies measuring physical activity, sedentary behavior, and sleep.	Number pre and post CHIP cycle of study participants who completed intervention.  Pre/Post health indicators captured with wearable device.	Adults	University of Tulsa	Eric Wickel, University of Tulsa-looking to collaborate on study among adults.  Molly Miller, YMCA
	<b>5.2</b> By January 2028, increase awareness of low-cost programs for physical activity (gyms) among those who speak Spanish.	Number per and post CHIP cycle of low-cost memberships from January 2023 to January 2024.	Spanish-speaking	YMCA, CAP	Molly Miller, YMCA
<b>Priority Population:</b>		Women, Low income, American Native, LGBTQ+			
<b>Goal Sources:</b>		Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 94 and more specifically: Community Health Survey, PRC, Inc. Item 82.			
Goal	Objectives	Measures	Priority Population	Partners	Name/ Agency
<b>Goal 6: Decrease those who Find It "Very" or "Somewhat" Difficult to Buy Affordable Fresh Produce in Tulsa County from 27.6% to 21.1% (US percent).</b>	<b>6.1</b> By January 2028, increase the number of grocery boxes distributed at the Dream Center by 100%	Number pre and post CHIP cycle of grocery boxes distributed	McClain Elementary and north Tulsa	HCSI, Dream Center; Hunger Free Oklahoma; Double Up Food Bucks; Fresh RX  THD, Bike Club	Katie Plohocky, HCSI  Liz Lazar, CAP
	By January, increase participation Tulsa Farm Lab Teaching agriculture and nutrition.	Number pre and post CHIP cycle of participants.			
	By January 2028, increase the use of Blender Bikes among students in Tulsa County and provide nutritional education (food groups, sugar content in drinks).	Number pre and post CHIP cycle of students completing Blender Bike experience from January 2023 to January 2028.			
<b>Priority Population:</b>		Women, Low income, American Native, LGBTQ+			
<b>Goal Sources:</b>		Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 92 and more specifically: Community Health Survey, PRC, Inc. Item 79.			



# Tulsa County Community Health Improvement Plan (CHIP): 2023-2028

Goal/SMART Objectives/Measures/Priority Population/Partners/Name/Agency



## PRIORITY: HEALTHY AND AFFORDABLE HOUSING

At least half of each day is spent inside people’s houses. It seems to reason that one of the key factors affecting health and happiness is the home environment. The American Public Health Association (APHA) Committee on the Hygiene of Housing first clarified many of the fundamental ideas relating housing and health more than 60 years ago. There is a growing understanding that health is related to a dwelling unit’s physical structure as well as the neighborhood and community in which it is located in the early twenty-first century.

Source:

- [Tulsa County Community Health Needs Assessment \(CHNA\) 2022](#)
- [Tulsa County Health Status Report](#)
- Centers for Disease Control and Prevention (<https://www.cdc.gov/nceh/publications/books/housing/cha02.htm>)
- Healthy People 2030 (<https://health.gov/healthypeople>)

**Goal: Reduce the percentage of residents who report Unhealthy or Unsafe Housing Conditions between 2023 and 2028 from 20.5% to 12.2% (US rate).**

Objectives	Measures	Priority Population	Partners	Name/Agency
<p><b>1.1: By January 2028, increase permanent, supportive, and affordable housing opportunities.</b></p> <p><b>1.2: By September 2028, increase quality and quantity of transitional, supportive, and affordable housing.</b></p> <p><b>1.3: By September 2028, provide fair housing education.</b></p>	Tracking the amount money spent or awarded to support permanent housing programs (HUD, COT, OFA, OHFA, Oklahoma Coalition for Affordable Housing)	Individuals associated with felonies, disabled community, individuals with history of eviction (specific to screening process)	<p>City of Tulsa’s A Way Home, Met Cares, Tulsa Casa, Tulsa Housing Authority, Tulsa Housing Association, Mental Health Association Oklahoma, Tulsa Day Center, Housing Initiatives, ACT House, Youth Services of Tulsa, OFA, Travis Hulse w/City of Tulsa)</p> <p>THA, Legal Aid of OK, Housing Partners of Tulsa, Tulsa Area of Fair Housing Partnership)</p>	THA is specific to the ‘affordable’ segment, A Way Home for Tulsa/ Ginny

Objectives	Measures	Priority Population	Partners	Name/Agency
<p><b>1.4: By January 2028, reduce individuals experiencing homelessness in Tulsa County by opening: 1) emergency shelters in extreme weather and 2) low barrier shelters</b></p>	<p>Number pre and post CHIP cycle of emergency shelters</p> <p>Number pre and post CHIP cycle of low barrier shelters.</p>	<p>Residents experiencing homelessness</p>	<p>Faith Community, Housing solutions, Mental Health Association, City of Tulsa, City Lights, OKMRC, Tulsa Area for Emergency Management</p>	
<p><b>1.5: By January 2028, increase homeownership from 52.4% (2017-2021) to 65.9% (US rate).</b></p>	<p>U.S. Census Bureau, American Community Survey (ACS), 5-Year Estimates. Surveys are updated every year.</p> <p>Track those who attend educational opportunities for home ownership outside of realtor-offered pre and post CHIP life cycle.</p>	<p>Residents living below ~80% AMI (avg median income)</p>	<p>Housing Partners of Tulsa, Mayor’s office for Resilience and Equity, Be Well Community Development Corporation (with/ Tulsa forward), Met Cares Foundation</p>	<p>Robin Daniels/North Tulsa Forward for Home Ownership Literacy; Midfirst bank for homeownership education partners; Elian Hurtado/Habitat for Humanity; Tim Newton/Dream Center; Vicky Jordan/ Boomtown Development Company is a 501c3 supporting affiliate of Tulsa Habitat for Humanity; J. Sanders/Met Cares Foundation</p>
<p><b>1.6 By June 2028, increase number to adopt and/or update a smoke free policy, from 2 to 4 Multi-Unit Housing.</b></p>	<p>Number pre and post CHIP life cycle of Multi-Unit Housing to adopt and/or update policy.</p>	<p>Low income, LGBTQ+, Black and American Native.</p>	<p>TSET Healthy Living</p>	<p>Corey Love/THD</p>
<p><b>Priority Population:</b></p>		<p>Low income, LGBTQ+, Black and American Native.</p>		
<p><b>Goal Sources:</b></p>		<p>Tulsa County CHNA 2022, Saint Francis Health System CHNA 2022 data, page 33 and more specifically: 2022 PRC Community Health Survey, PRC, Inc Item 65.</p>		

# CHIP Implementation

## Pathways to Health

While the Tulsa County CHIP is a product of P2H and its community partners, THD will be critical in annually reviewing the success of each activity, outcome, and process measure. The THD website will be regularly updated to include CHIP activities and events, community partners participating in the CHIP, health improvement metrics, and a recorded source of success stories and challenges encountered.

Furthermore, THD will publish an annual progress report and distribute it to partners. Progress reports will include visualizations of action plan data and explanations of each year's successes and challenges, as well as revisions to plans and actions in the event of newly established or found health conditions, changing resource levels, or other unexpected hurdles.

## CHIP Leadership Team

The purpose of the CHIP Leadership Team (LT) is to guide CHIP Workgroup members through the implementation activities/strategies defined in the CHIP, which targets the top identified health priorities.

Members of the CHIP LT were recruited by the Project Manager then offered training to lead and support CHIP Workgroups during the CHIP implementation. These members were assigned to workgroups based upon their professional expertise and their own interest in an identified health priority. The members represent a subset of the racial, ethnic, and socioeconomic diversity present in the community at-large in addition to representing a diverse cross-section of professional sectors. The leadership team is a completely voluntary initiative.

# Conclusion

## Call to Action

What can you do to help your community improve health?

Get involved! Connect with P2H at [www.pathwaystohealthtulsa.org](http://www.pathwaystohealthtulsa.org) and find out what is happening in your community and how you can participate:

- [ATTEND QUARTERLY CHIP MEETINGS](#)
- [FOLLOW PATHWAYS TO HEALTH ON SOCIAL MEDIA TO LEARN WHAT COMMUNITY PARTNERS ARE DOING TO IMPROVE HEALTH](#)
- [COLLABORATE WITH CROSS-SECTOR PARTNERS ON GRANT OPPORTUNITIES](#)
- [REVIEW AND SIGN THE 2023 – 2028 TULSA COUNTY CHIP COMMITMENT AGREEMENT](#) SEE APPENDIX B
- [LET CHIP BE A PART OF YOUR COMMUNITY STRATEGIES AND/OR ACTIVITIES](#) CALL TO ACTION – COMMUNITY ENGAGEMENT OUTREACH FORM

## 2023 – 2028 CHIP Implementation Schedule

<b>CHIP Quarterly Meeting</b>	Quarterly (January, April, July, and October) 3rd Week – Tuesdays
<b>CHIP Stress and Mental Health Workgroup</b>	Quarterly (January, April, July, and October) 4th Week – Tuesdays
<b>CHIP Chronic Disease Risk Factors and Management Workgroup</b>	Quarterly (January, April, July, and October) 4th Week – Wednesdays
<b>CHIP Healthy and Affordable Housing Workgroup</b>	Quarterly (January, April, July, and October) 4th Week – Thursdays

## Other ways to collaborate and engage in the CHIP:

<p><b>Healthcare (County Hospitals, County Health Centers, and Private Physicians) can:</b></p>	<ul style="list-style-type: none"> <li>· Understand health concerns, reduce barriers, and aid in the implementation of initiatives or treatments.</li> <li>· Share assessment data on initiatives addressing the most pressing health challenges.</li> <li>· Assist in the evaluation of county strategies.</li> <li>· Assist in program coordination to eliminate redundancy or duplication of effort.</li> </ul>
<p><b>Public Health Professionals/ Government Agencies can:</b></p>	<ul style="list-style-type: none"> <li>· Share public health statistics with partners who are addressing the county's health challenges.</li> <li>· Use this document in preventative and educational activities throughout the county.</li> <li>· Work with and engage with healthcare partners in reviewing and updating health-related programs.</li> <li>· Assess strategy, outcomes, and outputs.</li> </ul>
<p><b>Faith-based and community-based Organizations can:</b></p>	<ul style="list-style-type: none"> <li>· Advocate for the value of overall wellness and local community health improvement activities among members of your company.</li> <li>· Identify possibilities within your organization/agency to promote and encourage involvement in the CHIP strategies and actions.</li> <li>· Describe to the workgroups how your program or intervention is functioning in your organization and provide information or evaluation data on your attempts to execute solutions.</li> </ul>
<p><b>Academia (Schools, Colleges, and Technical Institutes) can:</b></p>	<ul style="list-style-type: none"> <li>· Assist in the promotion or development of resources that improve community health.</li> <li>· Understand the county's prioritized health concerns and assist by including them into your school or college program curriculum preparation.</li> <li>· Create a healthy academic atmosphere by incorporating the CHIP objectives into your wellness initiatives or policies.</li> </ul>

## Other ways to collaborate and engage in the CHIP (continued)

### Businesses can:

- Educate their employees on the link between employee health and productivity.
- Provide chances for wellness and good eating for their employees.

### Residents can:

- Become acquainted with the CHIP and the county's prioritized health issues.
- Take an active role in your health and well-being by eating healthy, getting adequate exercise, and receiving preventative screenings.
- Get involved in improving community health by volunteering to be a part of an initiative or program addressing one of the health issues identified by a community or faith-based organization.

## Acknowledgements

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### Special thanks to:

Saint Francis Health System

Professional Research Consultants (PRC)

Ascension St. John Health System

Pathways to Health

Tulsa Health Department

And All CHIP Partners



## Appendix A – CHIP Groups

<b>Advisory Committee:</b>		
<b>NAME</b>	<b>CHIP ROLE</b>	<b>ORGANIZATION</b>
Dr. Bruce Dart	Executive Director	Tulsa Health Department
Dr. Leslie Carroll	Associate Director	Tulsa Health Department
Dr. Monica Rogers	Senior Director Data and Technology	Tulsa Health Department
Kandy Whitley-White	Health Equity Director	Tulsa Health Department
Kelly VanBuskirk	Associate Director	Tulsa Health Department
Leanne Stephens	Senior Director Marketing and Communications	Tulsa Health Department
Reggie Ivey	Associate Executive Director	Tulsa Health Department

<b>Core Team:</b>		
<b>NAME</b>	<b>CHIP ROLE</b>	<b>ORGANIZATION</b>
Ashley Thompson	Quality Improvement Manager	Tulsa Health Department
Ashley Bailey	Note-taker	Tulsa Health Department
Christina Seymour	Project Manager	Tulsa Health Department
Dr. Leslie Carroll	Facilitator	Tulsa Health Department
Jeni Morrow	Organizational Development Manager	Tulsa Health Department
Jenna Grant	Note-taker	Tulsa Health Department
Jessica Rice	Facilitator	Tulsa Health Department
Laura Edwards	Note-taker	Tulsa Health Department
Raven Helmick	Note-taker	Tulsa Health Department
Shauna Meador	Note-taker	Tulsa Health Department

<b>Pathways to Health:</b>		
<b>NAME</b>	<b>CHIP ROLE</b>	<b>ORGANIZATION</b>
Canaan Duncan	Board Member	Cherokee Nation
Dr. Bruce Dart	Non-Voting Member	Tulsa Health Department
James Morrow	Board Member	Targa Resources
Jenna Grant	Resource Development Manager	Tulsa Health Department
Jessica Lozano	Chair	Blue Cross and Blue Shield of Oklahoma
Katie Plohocky	Board Member	Healthy Community Store Initiative
Kimberly Will	Board Member	Ascension St. John Health System
Mark Seibold	Board Member	Ethos
Mike Stout	Board Member	Oklahoma State University
Shar Carter	Vice Chair	Oklahoma Institute for Rural Prosperity

<b>Steering Committee:</b>	
<b>NAME</b>	<b>ORGANIZATION</b>
Ashlie Casey	Community Member
Ciara Patuto	Tulsa Health Department
Denise Senger	Oklahoma Project Woman
Felisha Hamilton	Community Member
Janet Hendricks	Crossover Impact
Jenna Grant	Pathways to Health
Jessica Lozano	Blue Cross Blue Shield
Julie Davis	YWCA Tulsa
Katie Plohocky	R&G Family Grocers
Kelly Rudd	Oklahoma State University
Kimberly Will	Ascension St. John
Liz Lazar	Uma Tulsa



Liz Martin, MPH	Tulsa Health Department
Madison Thomas	Tulsa Health Department
Mandy Dixon	Tulsa Health Department
Marcus Anderson	Tulsa Health Department
Marshan Oliver-Marick	Oklahoma State University
Michael Birkes	Community Member
Monica Barczak	Community Health Equity at Ascension St. John
Rose Hurd	Tulsa Health Department
Sara Framel	Youth at Heart
Scott Buffington, MHRM, PHR	Tulsa Health Department
Taryn Norman	Hope Testing

## Workgroups:

### Stress and Mental Health

NAME	ORGANIZATION
Adam Kennedy	Community Care
Audra Brulc	Healthy Minds Policy
Eric Rolen	Tulsa Health Department
Jenna Grant	Pathways to Health
Jennifer Faries	Community Care
Kandy Whitley-White	Be Well Community Development Corporation
Kimberly Will	Ascension St. John
Michael Davis	Leadership Tulsa
Olivia Landrum	Community Member
Sara Framel	Youth at Heart
Sarah Wyatt	Tulsa Higher Education Consortium

## Chronic Disease Risk Factors and Management

Bobby Benn	EMSA
Corry Love	Tulsa Health Department
Dr. Bruce Dart	Tulsa Health Department
Ellen Niemitalo, RN, BSN, MPH	Tulsa Health Department
Eric Wickel	University of Tulsa
Katie Plohocky	R&G Family Grocers
Kelly Rudd	Oklahoma State University
Leanne Stephens	Tulsa Health Department
Lisa Baracker	Community Member
Liz Lazar	Uma Tulsa
Liz Martin	Tulsa Health Department
Mark McElreath	Tulsa County Medical Society
Melinda Belcher	EMSA
Meredreth Maynard	Hillcrest Medical Center
Molly Miller	YWCA Greater Tulsa
Monica Barczak	Community Health Equity at Ascension St. John
Priscilla Haynes	Tulsa Health Department

## Healthy and Affordable Housing

Aaron Greenquist	Tulsa Health Department
Adam Austin	Tulsa Health Department
Cathy Sullivan	Tulsa Health Department
Gabrielle Vickers	Tulsa Health Department
Ginny Hensley	Tulsa Housing Authority
James Plumlee	Community Member
Kendra Wise	Tulsa Health Department
Kristin Maun	Partner Tulsa
Nedal Nofal	Tulsa Health Department
Raven Helmick	Tulsa Health Department

# Appendix B – Commitment Agreement

## 2023-2028 Tulsa County Community Health Improvement Plan

### COMMITMENT AGREEMENT

**AIM Statement:** The opportunity exists to develop a streamlined process for the development of the Community Health Improvement Plan (CHIP) through collaboration with Tulsa County community partners, plan development, and data analysis. The goal of the CHIP is to improve the health and well-being of Tulsa residents. The development process will convene from September-December 2022 with the CHIP being released in March 2023.

As a representative of \_\_\_\_\_ and an advocate for the improvement of health, increased health equity and reduction of social injustice, I, \_\_\_\_\_ hereby agree to commit to participate and engage as a Steering Committee member in the development of the Tulsa County CHIP. Furthermore, I agree to the following time commitments as a member of the Steering Committee. Should I be unable to attend a meeting or participate in independent work or activities, I will ensure that my proxy, \_\_\_\_\_ is up to date on activities and information regarding the CHIP development and will be able to participate and engage in the process.

\_\_\_\_\_ Name

Please submit a copy to [Tulsacountychip@tulsa-health.org](mailto:Tulsacountychip@tulsa-health.org)

Tulsa County CHIP Timetable			
Item	Date	Action	Estimated Time Commitment
<b>CHIP Planning</b>	Sept. 2022	CHIP Steering Committee convenes: Prioritize Matrix Exercise to select and finalizes top priority health topics (2-3)	2 mtgs, 2 hrs. mtg.
	Dec. 2022	Community Health Improvement Survey – Finalizing Health Topics	
	Jan. 2023	Top 3 Health Priorities Released	
	Jan. 2023	Three Workgroups meet and develop plans (Action Plans)	1 meeting, 1 hr.
	Jan. 2023	Plans consolidated into a draft CHIP	

	Feb. 2023	Advisory, Steering Committee, and Workgroups review draft CHIP	1 hr. mtg.; 2hrs. independent
	Mar. 2022	CHIP Released	1 hr. event

<b>Tulsa County CHIP Timetable</b>			
<b>Item</b>	<b>Date</b>	<b>Action</b>	<b>Estimated Time Commitment</b>
<b>CHIP</b>	2023 - 2028	CHIP Implementation	
	Jan. 2023	CHIP Leadership Team Launched	
<b>CHIP Report</b>	2023	Quarterly Meetings	1 hr. quarterly mtgs
	2024	Quarterly Workgroups Meetings (Action Plan)	1 hr. annual mtgs.
	2025	Celebration	1 hr. annual mtgs
	2026	CHIP Annual Report	1 hr. annual mtgs
<b>CHNA</b>	2023	CHNA Conducted	
	2028	CHNA Conducted	
<b>CHIP Report</b>	2028	CHIP Final Report	1 hr. annual mtgs



## Appendix D – Glossary of Terms

**Action Plan:** A document outlining the steps or tasks one needs to complete in order to achieve the goals they have set.

**Community Health Improvement Plan (CHIP):** An action-oriented strategic plan that outlines the priority health issues for a defined community, and how these issues will be addressed.

**Consensus-based Decision-Making Process:** Is founded on a deliberate process of consensus building in which members of a group actively engage in reaching an outcome that all members can agree on.

**Community Partner:** A member or organization that is a stakeholder in the development and/or implementation process of the CHIP's mission, vision, and goals that take part in providing service or outreach to an underserved community population.

**Cross-cutting strategies and themes:** Issues that have been identified as key focal points for integration across all priority areas in the plan (e.g., stigma, socioeconomic inequalities, cultural competency).

**Cultural competence:** A set of congruent behaviors, attitudes, and policies that come together in a system or agency or among professionals that enables effective interactions in a cross-cultural framework.

**Evidence-based Method or Model:** A strategy for explicitly linking public health or clinical practice recommendations to scientific evidence of the effectiveness and/or other characteristics of such practices.

**Goals:** Statements that identify in broad terms how the efforts will change things to solve identified problems.

**Ground Rules:** A set of rules that are guidelines that participants in a meeting agree to follow in order to make the meeting more productive and enjoyable.

**Guiding Document:** A document developed for use in identifying CHIP priorities and selecting topics for objectives, based on an in-depth review of the 2017 Austin/ Travis County Community Health Assessment (CHA) which includes four assessments from the Mobilizing for Action through Planning and Partnership (MAPP) framework.

**Health Equity:** When all people have the opportunity to attain their full health potential and no one is disadvantaged from achieving this potential because of their social position or other socially determined circumstances.

**Health Disparity:** A type of difference in health that is closely linked with social or economic disadvantage. Health disparities negatively affect groups of people who have systematically experienced greater social or economic obstacles to health. These obstacles stem from characteristics historically linked to discrimination or exclusion such as race or ethnicity, religion, socioeconomic status, gender, mental health, sexual orientation, or geographic location. Other characteristics include cognitive, sensory, or physical disability.

**Health Literacy:** The degree to which individuals can obtain, process, and understand the basic health information and services they need to make appropriate health decisions.

**Indicators:** Indicators describe the baseline and target values for each objective based on data that are relevant and available and are used to track progress for each of the objectives.

**Key Health Issues:** Broad issues that pose problems for the community as identified by the Community Health Needs Assessment (CHNA) and summarized in the Guiding Document.

**Objectives:** Measurable statements of change that specify an expected result and timeline, objectives build toward achieving the goals.

**Patient Centered Care:** Patient-centered care is oriented towards the whole person and is relationship-based. Building a partnership with each patient and their family is foundational to that person learning to manage and organize their own care at the level they choose. Such a partnership necessitates understanding and respect for each patient's needs (including health literacy), culture, language, values, and preferences.

**Performance Measures:** The changes that occur at the community level as a result of completion of the strategies and actions taken.

**Priority Areas:** Those Key Health Issues that have been identified for inclusion in the CHIP via a prioritization process based on the criteria of feasibility, appropriateness, and impact.

**Strategies:** Action-oriented phrases to describe how the objectives will be approached.

**SMART goal:** Is used to help guide goal setting. SMART is an acronym that stands for Specific, Measurable, Achievable, Realistic, and Timely.

**Social Determinants of Health:** The complex, integrated, and overlapping social structures and economic systems that are responsible for most health inequities. These social structures and economic systems include the social environment, physical environment, health services, and structural and societal factors. Social determinants of health are shaped by the distribution of money, power, and resources throughout local communities, nations, and the world.

**Workgroup:** The gathering of multiple community members from diverse cross-sectors who, by their knowledge, connections, or interests, can support and contribute to the development and implementation of the CHIP's vision, mission, goals, and objectives.



## Appendix E – Acronyms

BRFSS Behavioral Risk Factor Surveillance System

CDC Centers for Disease Control and Prevention

CHNA Community Health Needs Assessment

CHIP Community Health Improvement Plan

HP2030 Healthy People 2030

LPHS Local Public Health System

MAPP Mobilization for Action through Planning and Partnerships

NACCHO National Association of County and City Health Officials

PHAB Public Health Accreditation Board

SDOH Social Determinants of Health

# Appendix – F - Call to Action - Community Engagement Outreach Form

## CHIP Community Engagement

We are reaching out to our community partners who work closely with Tulsa county’s vulnerable and underserve populations to be intentional about the work we are investing. There were three identified high-priorities for the Community Health Improvement Plan ‘23-’28. We want to be a part of your community strategies and/or activities as it relates to the CHIP’s mission, vision, and goals. Please feel free to complete this form to collaborate and/or partner with the CHIP.

### Three Identified Health Priorities 2023-2028:

- Stress and Mental Health
- Chronic Disease Risk Factors and Management
- Affordable and Healthy Housing

### Tulsa County Community Health Improvement Plan (CHIP):

**Mission:** To improve the health and wellness of residents of Tulsa County by making the healthy choice the first choice.

**Vision:** Creating the healthiest county in the United States by leveraging cross-sector community partnerships.

1. First Name
2. Last Name
3. Email Address
4. Phone Number
5. Organization
6. Organization’s website
7. Position
8. What is your target/priority population? (zip codes, gender, age, ethnicity, income...)
9. Which priority aligns best with your mission? (Priorities for 2023-2028 Tulsa County CHIP)
  - a. Stress and Mental Health
  - b. Chronic Disease Risk Factors and Management
  - c. Affordable and Healthy Housing
10. What strategies/activities you would like for the CHIP to collaborate/partner on?
11. Is there anything else you would like for us to know?
12. How do you prefer to be contacted?

Send a copy of this form to [TulsaCountyCHIP@tulsa-health.org](mailto:TulsaCountyCHIP@tulsa-health.org)

## Appendix G – Ground Rules

- Accept responsibility for supporting the group in achieving a successful conclusion.
- Pay close attention to what others are saying and monitor his/her degree of engagement (neither dominating nor withholding)
- Be mindful of the purpose and keep on subject
- Participate in, expand on, and respond to the thoughts of others.
- Constructively and respectfully express disagreements or concerns
- Be mindful of how both verbal and nonverbal cues influence group dynamics
- While conducting business in the group as a whole, minimize side chats.
- Be totally present, for example, prevent needless usage of smart phones

## Appendix H - Resources Available to Address the Significant Health Needs

The following represent potential measures and resources (such as programs, organizations, and facilities in the community) identified by key informants as available to address the significant health needs identified in this report. This list only reflects input from participants in the [2022 Tulsa County Community Health Needs Assessment \(CHNA\)](#) and should not be considered to be exhaustive nor an all-inclusive list of available resources.

### Access to Health Care Services

Catholic Charities	Partner With Managed Care Organizations
Community Health Connection	Pediatric Psychiatry
Crossover Health	Project Woman
Doctor's Offices	Rudisell Library
Economic Development Initiatives	Saint Francis Hospital
Federal Grant Money	School Systems
Federally Qualified Health Centers	Social Services
Good Samaritan Clinic	South Peoria Neighborhood House
Greenwood Cultural Center	Tulsa County Pharmacy
Hospitals	Tulsa Dream Center
Infrastructure to Support Safe/Comfortable Transit	Tulsa Health Department
Life Senior Services	Tulsa Transit
Medicaid Reimbursements	Westview Medical Center
Medical Marijuana Cards	Xavier Clinic
Modus	
Morton Comprehensive Health Services	
Morton Health Care	
Morton Health Clinic	
MyHealth	
Neighbor for Neighbor	
Nonprofit Health Agencies	
Nursing Care	
Nursing Programs	
OSU Medical Center	
OSU-Tulsa Hospital	
OU Bedlam and Crossover Clinic	
OU Healthcare	
OU Wayman Tisdale Center	
PA Program	

### Cancer

1-800-Quit-Now
American Cancer Society
Doctor's Offices
Hospitals
Morton Comprehensive Health Services
Morton Health Care
OU Healthcare
Project Woman
Westview Health Services

### Chronic Kidney Disease

12 and 12
Catholic Hospitals

Family and Children's Services  
John 3:16 Program  
Morton Comprehensive Health Services  
Morton Health Care  
OU Healthcare  
OU Wayman Tisdale Center  
Tulsa County  
Tulsa Health Department

### Coronavirus/COVID-19

Care ATC  
City of Tulsa  
Community Care Insurance  
Community Health Connection  
Crossover Health  
Doctor's Offices  
Federally Qualified Health Centers  
Health Care Facilities  
Health Department  
Hillcrest Hospital System  
Hillcrest Longitudinal Clinic  
Hospitals  
Indian Health Care  
Life Senior Services  
Morton Comprehensive Health Services  
Morton Health Care  
Oklahoma Health Department  
OSU  
OU Healthcare  
OU Wayman Tisdale Center  
Pharmacies  
Saint Francis Health System  
Saint Francis Hospital  
School Systems  
Social Services

St. John  
Synergy Tulsa Employee Assistance Program  
The Caring Van  
The Uma Center Inc  
Tribal Nations  
Tulsa Health Department  
VA  
Westview Health Services

### Dementia/Alzheimer's Disease

Adult Senior Services  
Alzheimer's Association  
Doctor's Offices  
Home Health Agencies  
Laureate  
Life Senior Services  
Mayor's Dementia Friendly Task Force  
Meals on Wheels  
Morton Comprehensive Health Services  
Morton Health Care  
Nursing Homes/Assisted Living Facilities  
OU Healthcare  
Psychiatric Clinics  
Tulsa Health Department

### Diabetes

IADA  
Care ATC  
Catholic Charities  
Catholic Hospitals  
Community Food Bank  
Community Health Connection  
Community Health Workers  
Crossover Health  
Diabetes Foundation  
Dieticians

Doctor's Offices  
Farmer's Market  
GoodRx  
Hillcrest Longitudinal Clinic  
Morton Comprehensive Health Services  
Morton Health Care  
Morton Health Clinic  
Nurse Educators  
OU Bedlam and Crossover Clinic  
OU Health Harold Ham Diabetes Center  
OU Healthcare  
OU Wayman Tisdale Center  
Parks and Recreation  
Prescription Assistance Program  
Saint Francis Health System  
Saint Francis Hospital  
St. John's Dispensary of Hope  
Tulsa Community Food Bank  
Tulsa County Pharmacy  
Tulsa Food and Security Council  
Tulsa Health Department  
Tulsa Transit  
Walmart  
YMCA

### Disabilities

Caregiver Support  
Chiropractic Care  
Doctor's Offices  
Mental Health Association  
Morton Comprehensive Health Services  
Morton Health Care  
Oklahoma Parent Center  
OU Healthcare  
PACE Program  
Pain Management Clinic

Physical Therapy Clinics  
Senior Centers  
Sooner Success  
Supporters of Families With Sickle Cell Disease, Inc.  
Tulsa Health Department

### Infant Health and Family Planning

211  
Access to Contraception  
Affordable Care Act  
Catholic Charities  
Child and Infant Services  
Community Food Bank  
Community Health Connection  
Emergency Infant Services  
Family and Children's Services  
Health Department  
Healthy Women, Health Futures  
Morton Comprehensive Health Services  
Morton Health Care  
Planned Parenthood  
Saint Francis Hospital  
SNAP  
South Tulsa Community House  
Take Control  
Tulsa Birth Equity Initiative  
Tulsa County  
Tulsa Health Department  
WIC  
Xavier Clinic

### Heart Disease

American Heart Association  
Cardiac Screening CT Exams Available  
Catholic Hospitals  
Community Food Bank

Diabetes Education  
Doctor's Offices  
Federal Grant Money  
Good Samaritan Clinic  
Heart Association of Oklahoma  
Hospitals  
Morton Comprehensive Health Services  
Morton Health Care  
Morton Health Clinic  
Nursing Care  
Oklahoma Heart Institute  
Online Resources  
OU Healthcare  
OU Wayman Tisdale Center  
Rehab Facilities  
Saint Francis Health System  
Saint Francis Heart Hospital  
Saint Francis Hospital  
St. John  
TSET  
Tulsa Health Department

### **Injury and Violence**

Child Abuse Network  
DVIS  
Family and Children's Services  
Family Violence Center  
Global Gardens  
Hospitals  
Housing Stabilization  
Indian Health Care  
Morton Health Care  
Oklahoma Coalition Against Domestic Violence  
OSHA Laws  
Parent Child Center

Police Department  
Rapid Rehousing  
Shelters  
Terrence Crutcher Foundation  
Tribal Agencies  
Tulsa Battered Women's Shelter  
Tulsa Health Department  
Tulsa Police Department

### **Mental Health**

12 and 12  
211  
CALM Center  
Catholic Charities  
Catholic Hospitals  
Center Point Behavioral Health  
Children's Behavioral Health Partnership  
Community Health Connection  
COPEs  
Counseling and Recovery Services  
CREOKS  
Doctor's Offices  
Drug/Alcohol Rehab Programs  
Family and Children's Services  
Federally Qualified Health Centers  
Healthy Minds Policy Initiative  
Hospitals  
John 3:16 Program  
Laureate  
Mason Counseling  
McClure Elementary and Marshall Elementary  
Medication Assisted Treatment Program  
Mental Health Association  
Mental Health Services  
Morton Comprehensive Health Services

Morton Health Care  
Morton Health Clinic  
Oklahoma Policy Institute  
OU Healthcare  
Parkside  
Saint Francis Health System  
School Systems  
Shadow Mountain  
South Tulsa Community House  
Suicide Hotline  
Synergy Tulsa Employee Assistance Program  
TCBH  
The Uma Center Inc  
Tulsa Center of Behavioral Health  
Tulsa County  
Tulsa County Behavioral Health Services  
Tulsa Health Department  
Universities

### **Nutrition, Physical Activity, and Weight**

Community Food Bank  
Farmer's Market  
Fitness Centers/Gyms  
Food Bank  
Food Security Programs  
Global Gardens  
HealthZone  
Hospitals  
Hunger Free Oklahoma  
Iron Gate  
Laureate  
Morton Health Care  
Muscle Squad Gym  
Neighbor for Neighbor  
Oklahoma State Department of Education

OSU - Cowboy Kids  
OSU Family Health and Nutrition Clinic  
OU Culinary Medicine  
Parks and Recreation  
R&G Grocers  
Saint Francis Health Zone  
Saint Francis Tulsa Tough  
School Systems  
Shape Down Exercise Program  
South Tulsa Community House  
Sports Leagues  
TSET  
Tulsa Community Food Bank  
Tulsa Food and Security Council  
Tulsa Health Department  
Union Public Schools  
Vibrant Neighborhoods Partnership at INCOG  
WIC  
YMCA

### **Oral Health**

Catholic Charities  
Community Health Connection  
D Dent  
Dentist's Offices  
Eastern Oklahoma Dental Services  
Morton Comprehensive Health Services  
Morton Health Care  
Morton Health Clinic  
Neighbor for Neighbor  
TCC Oral Hygiene Program

### **Respiratory Diseases**

1-800-Quit-Now  
Doctor's Offices



Lung Association  
Morton Comprehensive Health Services  
Morton Health Care  
Oklahoma State Tobacco Programs  
OU Healthcare  
St. John  
TSET  
Tulsa Health Department

### Sexual Health

Doctor's Offices  
DVIS  
Guiding Right  
Health Department  
HOPE  
Morton Comprehensive Health Services  
Morton Health Care  
Planned Parenthood  
Take Charge Program  
Take Control  
Tulsa Cares  
Tulsa Health Department  
Xavier Clinic

### Substance Abuse

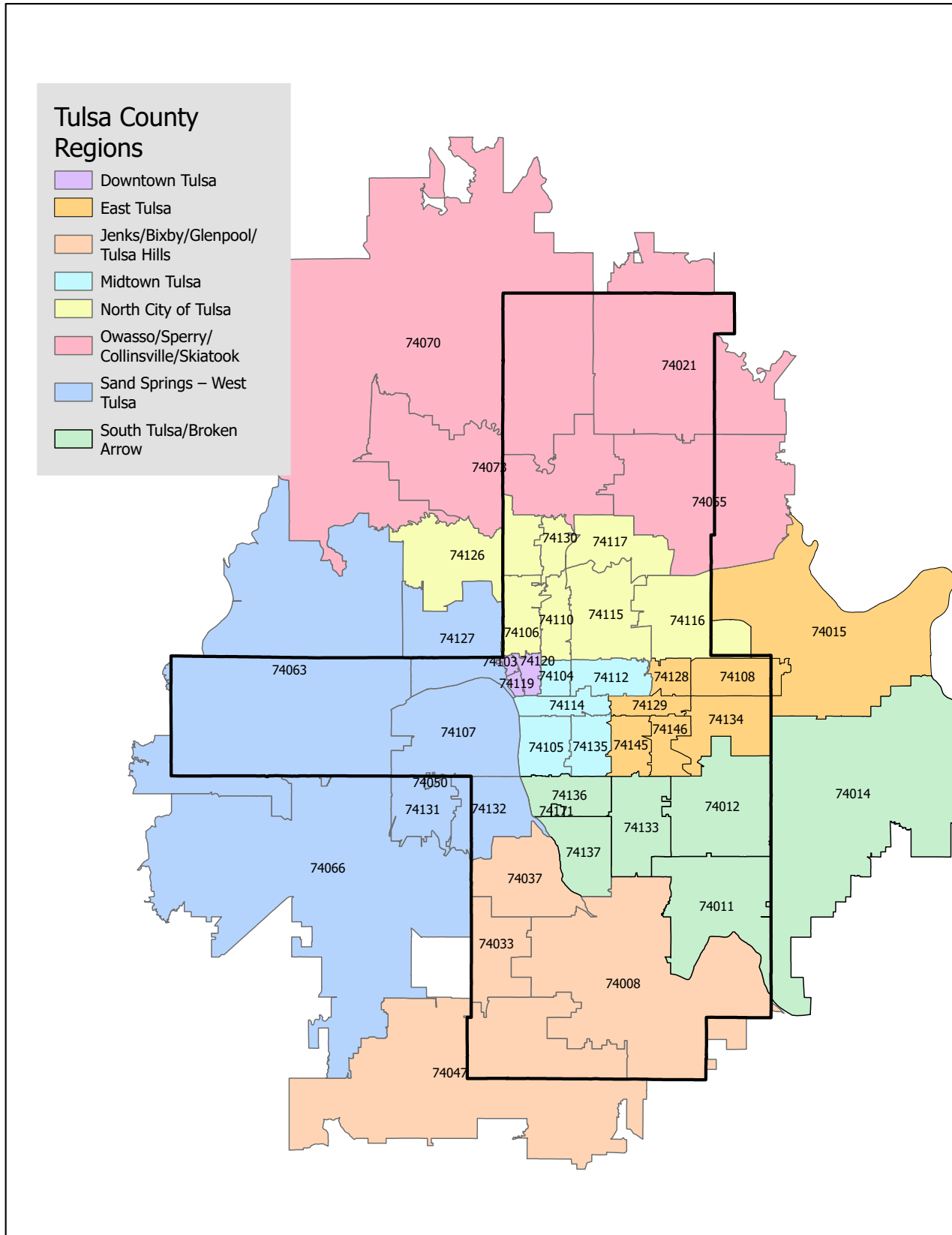
12 and 12  
AA/NA  
Adult and Teen Challenge  
CALM Center  
Celebrate Recovery  
COPES  
Family and Children's Services  
Health Systems  
Healthy Minds Policy Initiative  
Laureate

LIBR  
Medication Assisted Treatment Program  
Morton Comprehensive Health Services  
Morton Health Care  
National Center for Wellness Recovery  
ODMHSAS  
OSU  
OSU Addiction Medicine Clinic  
OSU Center for Wellness and Recovery  
Parkside  
Rightway Methadone Clinic  
Sangha  
Substance Use Programs  
Synergy Tulsa Employee Assistance Program  
TBHC  
Tulsa Health Department  
Valley Hope  
Women in Recovery  
Youth Services of Tulsa

### Tobacco Use

1-800-Quit-Now  
Morton Comprehensive Health Services  
Morton Health Care  
Oklahoma State Tobacco Programs  
Oklahoma Tobacco Text Program  
TSET  
Tulsa Health Department

# Appendix I – Tulsa County Regions



## Appendix J – Tulsa County Regions and Zip Codes

Tulsa County Regions							
Sand Springs/ West Tulsa	North Tulsa	Owasso/ Sperry	Midtown Tulsa	Downtown Tulsa	East Tulsa	South Tulsa	Jenks/ Bixby
74050	74106	74021	74104	74103	74015	74011	74008
74063	74110	74055	74105	74119	74108	74012	74033
74066	74115	74070	74112	74120	74128	74014	74037
74107	74116	74073	74114		74129	74133	74047
74127	74117		74135		74134	74136	
74131	74126				74145	74137	
74132	74130				74146		

## Appendix K

### Tulsa County CHIP Community Resources & Databases

#### Stress and Mental Health (Resources & Databases):

Title	Link
<b>2022 Oklahoma legislative session: Mental health opportunities</b>	<a href="https://www.healthymindspolicy.org/policy/2022opportunities/">https://www.healthymindspolicy.org/policy/2022opportunities/</a>
<b>Behavioral Risk Factor Surveillance System (BRFSS)</b>	<a href="https://www.cdc.gov/brfss/">https://www.cdc.gov/brfss/</a>
<b>Mental Health - American Public Health Association</b>	<a href="https://www.apha.org/topics-and-issues/mental-health">https://www.apha.org/topics-and-issues/mental-health</a>
<b>Mental Health and Special Services</b>	<a href="https://www.cityoftulsa.org/government/resilient-tulsa/mental-health-and-special-services/">https://www.cityoftulsa.org/government/resilient-tulsa/mental-health-and-special-services/</a>
<b>Mental Health Association of Oklahoma (MHAO) Promotes Community - SAMHSA</b>	<a href="https://www.samhsa.gov/homelessness-programs-resources/hpr-resources/mhao-promotes-community">https://www.samhsa.gov/homelessness-programs-resources/hpr-resources/mhao-promotes-community</a>
<b>Mental Health Association Oklahoma</b>	<a href="https://mhaok.org/">https://mhaok.org/</a>
<b>Oklahoma Department of Mental Health and Substance Abuse Services</b>	<a href="https://oklahoma.gov/odmhsas.html">https://oklahoma.gov/odmhsas.html</a>
<b>Public Policy   Oklahoma Behavioral Health Association</b>	<a href="https://www.okbha.org/public-policy/">https://www.okbha.org/public-policy/</a>
<b>School-based or School-linked Mental Health Services - Oklahoma</b>	<a href="https://statepolicies.nasbe.org/health/categories/counseling-psychological-and-social-services/school-based-or-school-linked-mental-health-services/oklahoma">https://statepolicies.nasbe.org/health/categories/counseling-psychological-and-social-services/school-based-or-school-linked-mental-health-services/oklahoma</a>
<b>Substance Abuse Prevention</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/substance-abuse-prevention">https://www.tulsa-health.org/community-health/community-programs/substance-abuse-prevention</a>
<b>The Zarrow Foundations Expand Affordable Housing and Mental Health ...</b>	<a href="https://www.huduser.gov/portal/casestudies/study-062019.html">https://www.huduser.gov/portal/casestudies/study-062019.html</a>
<b>Youth Risk Behavior Surveillance System (YRBSS)</b>	<a href="https://www.cdc.gov/healthyouth/data/yrbs/index.htm">https://www.cdc.gov/healthyouth/data/yrbs/index.htm</a>
<b>Healthy Minds Policy - Research</b>	<a href="https://www.healthymindspolicy.org/research/">https://www.healthymindspolicy.org/research/</a>
<b>Healthy Minds Policy - Policy &amp; Legislation</b>	<a href="https://www.healthymindspolicy.org/policy/">https://www.healthymindspolicy.org/policy/</a>
<b>Healthy Minds Policy</b>	<a href="https://www.healthymindspolicy.org/">https://www.healthymindspolicy.org/</a>
<b>Oklahoma Behavioral Health Association</b>	<a href="https://www.okbha.org/public-policy/">https://www.okbha.org/public-policy/</a>
<b>National Survey on Drug Use and Health (NSDUH)</b>	<a href="https://nsduhweb.rti.org/respweb/homepage.cfm">https://nsduhweb.rti.org/respweb/homepage.cfm</a>
<b>State Estimates of Mental Health and Substance Use</b>	<a href="https://nsduhweb.rti.org/respweb/estimates.html">https://nsduhweb.rti.org/respweb/estimates.html</a>

## Tulsa County CHIP Community Resources & Databases

### Chronic Disease Risk Factors and Management (Resources & Databases):

Title	Link
<b>Agents, Diseases and Threats</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/emergency-preparedness/agents-diseases-and-threats">https://www.tulsa-health.org/community-health/community-programs/emergency-preparedness/agents-diseases-and-threats</a>
<b>American Medical Association (AMA)</b>	<a href="https://amapreventdiabetes.org/">https://amapreventdiabetes.org/</a>
<b>Centers for Disease Control and Prevention (CDC) - Division for Heart Disease and Stroke Preventions' Data Trends &amp; Maps</b>	<a href="https://www.cdc.gov/dhdsp/maps/dtm/index.html">https://www.cdc.gov/dhdsp/maps/dtm/index.html</a>
<b>Chronic Disease Center (NCCDPHP)   CDC</b>	<a href="https://www.cdc.gov/chronicdisease/index.htm">https://www.cdc.gov/chronicdisease/index.htm</a>
<b>Division of Nutrition, Physical Activity, and Obesity (DNPAO)</b>	<a href="https://www.cdc.gov/nccdphp/dnpao/index.html">https://www.cdc.gov/nccdphp/dnpao/index.html</a>
<b>Maternal Child Health Outreach</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/outreach">https://www.tulsa-health.org/community-health/community-programs/outreach</a>
<b>North Tulsa Medical Provider and Pharmacy Assets Map</b>	<a href="https://www.tulsa-health.org/community-health/data-stats/north-tulsa-medical-provider-and-pharmacy-asset-map">https://www.tulsa-health.org/community-health/data-stats/north-tulsa-medical-provider-and-pharmacy-asset-map</a>
<b>Oasis Fresh Market</b>	<a href="https://www.oasisfreshmarkets.net/">https://www.oasisfreshmarkets.net/</a>
<b>Office of Disease Prevention and Health Promotion (OASH)</b>	<a href="https://health.gov/">https://health.gov/</a>
<b>Pregnancy Risk Assessment Monitoring System (PRAMS)</b>	<a href="https://www.cdc.gov/prams/">https://www.cdc.gov/prams/</a>
<b>Safety Net Provider Directories</b>	<a href="https://oklahoma.gov/health/about-us/center-for-health-innovation-and-effectiveness/safety-net-provider-directories.html">https://oklahoma.gov/health/about-us/center-for-health-innovation-and-effectiveness/safety-net-provider-directories.html</a>
<b>Tobacco Settlement Endowment Trust (TSET)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/healthy-living-program">https://www.tulsa-health.org/community-health/community-programs/healthy-living-program</a>
<b>Tulsa CARES</b>	<a href="https://www.tulsacares.org/">https://www.tulsacares.org/</a>
<b>Tulsa County Medical Society</b>	<a href="https://www.tcmsok.org/project-tcms">https://www.tcmsok.org/project-tcms</a>
<b>Tulsa County Medical Society (TCMS) Foundation</b>	<a href="https://www.tcmsok.org/foundation">https://www.tcmsok.org/foundation</a>
<b>Tulsa Fetal and Infant Mortality Review (TFIMR)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/tulas-fetal-infant-mortality">https://www.tulsa-health.org/community-health/community-programs/tulas-fetal-infant-mortality</a>
<b>Tulsa Medical Access Program (MAP)</b>	<a href="https://www.tulsa-map.org/">https://www.tulsa-map.org/</a>

## Tulsa County CHIP Community Resources & Databases

<b>U.S. Department of Agriculture (USDA)</b>	<a href="https://ers.usda.gov/foodatlas">https://ers.usda.gov/foodatlas</a>
<b>Stats of the State of Oklahoma</b>	<a href="https://www.cdc.gov/nchs/pressroom/states/oklahoma/oklahoma.htm">https://www.cdc.gov/nchs/pressroom/states/oklahoma/oklahoma.htm</a>
<b>HealthierOK - Tulsa County</b>	<a href="https://oklahoma.gov/content/dam/ok/en/health/health2/documents/tulsa-2017.pdf">https://oklahoma.gov/content/dam/ok/en/health/health2/documents/tulsa-2017.pdf</a>
<b>Health and Economic Costs of Chronic Diseases</b>	<a href="https://www.cdc.gov/chronicdisease/about/costs/index.htm">https://www.cdc.gov/chronicdisease/about/costs/index.htm</a>
<b>Resource Guide for Public Health - Oklahoma University</b>	<a href="http://library.tulsa.ou.edu/resource-guides/public-health">http://library.tulsa.ou.edu/resource-guides/public-health</a>
<b>Preventing Chronic Disease</b>	<a href="https://www.cdc.gov/pcd/index.htm">https://www.cdc.gov/pcd/index.htm</a>
<b>Morbidity and Mortality Weekly Report (MMWR)</b>	<a href="https://www.cdc.gov/mmwr/">https://www.cdc.gov/mmwr/</a>
<b>Oklahoma Insurance Department</b>	<a href="https://www.oid.ok.gov/consumers/insurance-basics/health-insurance/">https://www.oid.ok.gov/consumers/insurance-basics/health-insurance/</a>
<b>Medicaid</b>	<a href="https://www.medicaid.gov/">https://www.medicaid.gov/</a>
<b>Smoking &amp; Tobacco Use</b>	<a href="https://www.cdc.gov/tobacco/data_statistics/fact_sheets/economics/econ_facts/index.htm?CDC_AA_refVal=https%3A%2F%2Fwww.cdc.gov%2Ftobacco%2Fdata_statistics%2Fby_topic%2Feconomics%2Findex.htm">https://www.cdc.gov/tobacco/data_statistics/fact_sheets/economics/econ_facts/index.htm?CDC_AA_refVal=https%3A%2F%2Fwww.cdc.gov%2Ftobacco%2Fdata_statistics%2Fby_topic%2Feconomics%2Findex.htm</a>
<b>State Tobacco Activities Tracking and Evaluation (STATE) System</b>	<a href="https://www.cdc.gov/STATESystem/">https://www.cdc.gov/STATESystem/</a>
<b>State Highlights - State Tobacco Activities Tracking and Evaluation (STATE) System</b>	<a href="https://nccd.cdc.gov/STATESystem/rdPage.aspx?rdReport=OSH_STATE.Highlights">https://nccd.cdc.gov/STATESystem/rdPage.aspx?rdReport=OSH_STATE.Highlights</a>
<b>Data - Health Resources &amp; Services Administration (HRSA)</b>	<a href="https://data.hrsa.gov/">https://data.hrsa.gov/</a>
<b>Health Resources &amp; Services Administration (HRSA)</b>	<a href="https://www.hrsa.gov/">https://www.hrsa.gov/</a>
<b>Data by Geography - Health Resources &amp; Services Administration (HRSA)</b>	<a href="https://data.hrsa.gov/geo?geoTyp=State&amp;geoCd=40">https://data.hrsa.gov/geo?geoTyp=State&amp;geoCd=40</a>
<b>Medicaid - KAISER FAMILY FOUNDATION</b>	<a href="https://www.kff.org/about-program-on-medicaid-and-the-uninsured/">https://www.kff.org/about-program-on-medicaid-and-the-uninsured/</a>
<b>State Health Facts - KAISER FAMILY FOUNDATION - Medicaid</b>	<a href="https://www.kff.org/statedata/?state=OK">https://www.kff.org/statedata/?state=OK</a>
<b>Research Fact Sheets and Infographics - National Association of Community Health Centers</b>	<a href="https://www.nachc.org/research-and-data/research-fact-sheets-and-infographics/">https://www.nachc.org/research-and-data/research-fact-sheets-and-infographics/</a>

## Tulsa County CHIP Community Resources & Databases

### Health and Affordable Housing (Resources & Databases):

Title	Link
<b>AWH4T Partner Portal - Housing Solutions Tulsa</b>	<a href="https://www.housingsolutionstulsa.org/awh4t-partner-portal/">https://www.housingsolutionstulsa.org/awh4t-partner-portal/</a>
<b>Environmental Health</b>	<a href="https://www.tulsa-health.org/environmental-health">https://www.tulsa-health.org/environmental-health</a>
<b>Explore Severe Housing Problems in Oklahoma   2022 Annual   AHR</b>	<a href="https://www.americashealthrankings.org/explore/annual/measure/severe_housing_problems/state/OK/compare/TX">https://www.americashealthrankings.org/explore/annual/measure/severe_housing_problems/state/OK/compare/TX</a>
<b>Housing Solutions</b>	<a href="https://www.housingsolutionstulsa.org/">https://www.housingsolutionstulsa.org/</a>
<b>Indian Nations Council of Governments (INCOG)</b>	<a href="https://www.incog.org/">https://www.incog.org/</a>
<b>National Environmental Public Health Tracking Network</b>	<a href="https://ephtracking.cdc.gov/">https://ephtracking.cdc.gov/</a>
<b>National Low-Income Housing Coalition</b>	<a href="https://nlihc.org/oor">https://nlihc.org/oor</a>
<b>Oklahoma - National Center for Healthy Housing</b>	<a href="https://nchh.org/information-and-evidence/learn-about-healthy-housing/in-your-state/ok/">https://nchh.org/information-and-evidence/learn-about-healthy-housing/in-your-state/ok/</a>
<b>Oklahoma Healthy Housing Fact Sheet</b>	<a href="https://nchh.org/resource-library/Healthy_Housing_Fact_Sheet--Oklahoma_10.12.15_final.pdf">https://nchh.org/resource-library/Healthy_Housing_Fact_Sheet--Oklahoma_10.12.15_final.pdf</a>
<b>Partner Tulsa</b>	<a href="https://partnertulsa.org/why-tulsa/">https://partnertulsa.org/why-tulsa/</a>
<b>Quality of Housing - Healthy People 2030</b>	<a href="https://health.gov/healthypeople/priority-areas/social-determinants-health/literature-summaries/quality-housing">https://health.gov/healthypeople/priority-areas/social-determinants-health/literature-summaries/quality-housing</a>
<b>Safe &amp; Healthy Homes - Tulsa Health Department</b>	<a href="https://www.tulsa-health.org/housing">https://www.tulsa-health.org/housing</a>
<b>Tulsa City Council - Housing, Homelessness &amp; Mental Health Task Force</b>	<a href="https://www.tulsacouncil.org/3htaskforce">https://www.tulsacouncil.org/3htaskforce</a>
<b>Tulsa Zoning Code</b>	<a href="http://tulsaplanning.org/plans/TulsaZoningCode.pdf">http://tulsaplanning.org/plans/TulsaZoningCode.pdf</a>
<b>Tulsa Housing Study</b>	<a href="https://www.housingsolutionstulsa.org/tulsa-housing-study/">https://www.housingsolutionstulsa.org/tulsa-housing-study/</a>
<b>Housing Authority of the City of Tulsa</b>	<a href="https://www.tulsa-housing.org/">https://www.tulsa-housing.org/</a>
<b>U.S. Department of Housing and Urban Development</b>	<a href="https://www.hud.gov/">https://www.hud.gov/</a>
<b>Oklahoma - U.S. Department of Housing and Urban Development</b>	<a href="https://www.hud.gov/states/oklahoma/offices">https://www.hud.gov/states/oklahoma/offices</a>

## Tulsa County CHIP Community Resources & Databases

### All Priorities - Resources & Databases:

<b>Title</b>	<b>Link</b>
<b>2017 - 2020 Tulsa County Community Health Improvement Plan (CHIP)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan">https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan</a>
<b>2022 Tulsa County Community Health Needs Assessment (CHNA)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan">https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan</a>
<b>2023 - 2028 Tulsa County Community Health Improvement Plan (CHIP)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan">https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan</a>
<b>All About Kids (IAK)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/school-health">https://www.tulsa-health.org/community-health/community-programs/school-health</a>
<b>American Medical Association - Advancing Health Equity - A Guide to Language, Narrative, and Concepts</b>	<a href="https://www.naccho.org/uploads/downloadable-resources/ama-aamc-equity-guide-1.jpg">https://www.naccho.org/uploads/downloadable-resources/ama-aamc-equity-guide-1.jpg</a>
<b>Ascension St. John Health System - Community Health Needs Assessment (CHNA)</b>	<a href="https://healthcare.ascension.org/chna">https://healthcare.ascension.org/chna</a>
<b>Be Well Community Development Corporation</b>	<a href="https://bwcdc.wildapricot.org/">https://bwcdc.wildapricot.org/</a>
<b>Building Resilience Through Financial Empowerment</b>	<a href="https://www.cityoftulsa.org/government/resilient-tulsa/financial-empowerment/">https://www.cityoftulsa.org/government/resilient-tulsa/financial-empowerment/</a>
<b>CDC - Wonder</b>	<a href="https://wonder.cdc.gov/">https://wonder.cdc.gov/</a>
<b>Center for Public Life at OSU-Tulsa</b>	<a href="https://tulsa.okstate.edu/cpl">https://tulsa.okstate.edu/cpl</a>
<b>Centers for Disease Control and Prevention (CDC)</b>	<a href="https://www.cdc.gov/">https://www.cdc.gov/</a>



## Tulsa County CHIP Community Resources & Databases

<b>Centers for Disease Control and Prevention (CDC) - Data and Statistics</b>	<a href="https://data.cdc.gov/">https://data.cdc.gov/</a>
<b>Centers for Disease Control; National Public Health Performance Standards; The Public Health System and the 10 Essential Public Health Services</b>	<a href="https://www.cdc.gov/publichealthgateway/publichealthservices/essentialhealthservices.html">https://www.cdc.gov/publichealthgateway/publichealthservices/essentialhealthservices.html</a>
<b>City of Tulsa</b>	<a href="https://www.cityoftulsa.org/">https://www.cityoftulsa.org/</a>
<b>Community Health   Health &amp; Family Well-Being   GKFF Area of Focus</b>	<a href="https://www.gkff.org/what-we-do/health-family-well-being/community-health/">https://www.gkff.org/what-we-do/health-family-well-being/community-health/</a>
<b>Community Health Equity Catalyst Strategy (CHECS)</b>	<a href="https://www.stjohnhealthsystem.com/foundation">https://www.stjohnhealthsystem.com/foundation</a>
<b>Community Health Worker (CHW) Toolkit</b>	<a href="https://www.cdc.gov/dhdsp/pubs/toolkits/chw-toolkit.htm">https://www.cdc.gov/dhdsp/pubs/toolkits/chw-toolkit.htm</a>
<b>Community Preparedness</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/emergency-preparedness/community-preparedness">https://www.tulsa-health.org/community-health/community-programs/emergency-preparedness/community-preparedness</a>
<b>Community Tool Box</b>	<a href="https://ctb.ku.edu/en">https://ctb.ku.edu/en</a>
<b>Community Wellness Resources   TCC: Tulsa Community College</b>	<a href="https://www.tulsacc.edu/student-resources/wellness-services/community-resources">https://www.tulsacc.edu/student-resources/wellness-services/community-resources</a>
<b>Community Service Council</b>	<a href="https://csctulsa.org/">https://csctulsa.org/</a>
<b>Consensus-based Decision-Making Model</b>	<a href="https://ctb.ku.edu/en/developing-strategic-and-action-plans">https://ctb.ku.edu/en/developing-strategic-and-action-plans</a>

## Tulsa County CHIP Community Resources & Databases

<b>Coronavirus Disease 2019 (Covid-19)</b>	<a href="https://www.tulsa-health.org/coronavirus-disease-2019-covid-19">https://www.tulsa-health.org/coronavirus-disease-2019-covid-19</a>
<b>County Health Rankings &amp; Roadmaps</b>	<a href="https://www.countyhealthrankings.org/">https://www.countyhealthrankings.org/</a>
<b>Data-Sources - Public Health Institute of Oklahoma</b>	<a href="https://publichealthok.org/odrn/data-sources/">https://publichealthok.org/odrn/data-sources/</a>
<b>Family Safety Center</b>	<a href="https://fsctulsa.org/">https://fsctulsa.org/</a>
<b>Greenwood Cultural Center</b>	<a href="https://www.greenwoodculturalcenter.org/">https://www.greenwoodculturalcenter.org/</a>
<b>Greenwood Rising</b>	<a href="https://www.greenwoodrising.org/">https://www.greenwoodrising.org/</a>
<b>Health Equity</b>	<a href="https://www.cdc.gov/healthequity/">https://www.cdc.gov/healthequity/</a>
<b>Health Equity Tracker</b>	<a href="https://healthequitytracker.org/">https://healthequitytracker.org/</a>
<b>Health in All Policies - NACCHO</b>	<a href="https://www.naccho.org/programs/community-health/healthy-community-design/health-in-all-policies">https://www.naccho.org/programs/community-health/healthy-community-design/health-in-all-policies</a>
<b>Health Policy, Planning &amp; Partnerships</b>	<a href="https://oklahoma.gov/health/about-us/health-policy-planning-and-partnerships.html">https://oklahoma.gov/health/about-us/health-policy-planning-and-partnerships.html</a>
<b>Health Policy, Planning &amp; Partnerships - Oklahoma.gov</b>	<a href="https://oklahoma.gov/health/about-us/health-policy-planning-and-partnerships.html">https://oklahoma.gov/health/about-us/health-policy-planning-and-partnerships.html</a>

## Tulsa County CHIP Community Resources & Databases

<b>Healthy People 2030</b>	<a href="https://health.gov/healthypeople">https://health.gov/healthypeople</a>
<b>Langston University - Public Health</b>	<a href="https://www.langston.edu/node/2888">https://www.langston.edu/node/2888</a>
<b>Latinx Covid-19 Outreach Committee</b>	<a href="https://www.cityoftulsa.org/government/resilient-tulsa/latinx-covid-19-outreach-committee/">https://www.cityoftulsa.org/government/resilient-tulsa/latinx-covid-19-outreach-committee/</a>
<b>Local / Municipal Government   Tulsa Library</b>	<a href="https://www.tulsalibrary.org/research/government/local-and-municipal-government">https://www.tulsalibrary.org/research/government/local-and-municipal-government</a>
<b>Meetings in Microsoft Teams</b>	<a href="https://support.microsoft.com/en-us/office/meetings-in-teams-e0b0ae21-53ee-4462-a50d-ca9b9e217b67">https://support.microsoft.com/en-us/office/meetings-in-teams-e0b0ae21-53ee-4462-a50d-ca9b9e217b67</a>
<b>Minnesota Department of Health - Public Health &amp; QI Toolbox</b>	<a href="https://www.health.state.mn.us/communities/practice/resources/phqitoolbox/index.html">https://www.health.state.mn.us/communities/practice/resources/phqitoolbox/index.html</a>
<b>Mobilizing for Action through Planning and Partnerships (MAPP)</b>	<a href="https://www.naccho.org/programs/public-health-infrastructure/performance-improvement/community-health-assessment/mapp">https://www.naccho.org/programs/public-health-infrastructure/performance-improvement/community-health-assessment/mapp</a>
<b>National Association of County &amp; City Health Officials (NACCHO)</b>	<a href="https://www.naccho.org/">https://www.naccho.org/</a>
<b>National Association of County and City Health Officials - Health Equity and Social Justice</b>	<a href="https://www.naccho.org/programs/public-health-infrastructure/health-equity#resources">https://www.naccho.org/programs/public-health-infrastructure/health-equity#resources</a>
<b>National Association of County and City Health Officials - Roots of Health Inequity - Online Learning</b>	<a href="http://rootsofhealthinequity.org/">http://rootsofhealthinequity.org/</a>
<b>National Association of County and City Health Officials - Toolbox</b>	<a href="https://toolbox.naccho.org/pages/index.html">https://toolbox.naccho.org/pages/index.html</a>

## Tulsa County CHIP Community Resources & Databases

<b>National Center for Health Statistics</b>	<a href="https://www.cdc.gov/nchs/">https://www.cdc.gov/nchs/</a>
<b>National Institutes of Health (NIH)</b>	<a href="https://www.nih.gov/">https://www.nih.gov/</a>
<b>OHCA Policy Changes</b>	<a href="https://oklahoma.gov/ohca/policies-and-rules/proposed-changes.html">https://oklahoma.gov/ohca/policies-and-rules/proposed-changes.html</a>
<b>Oklahoma Access to Justice</b>	<a href="https://www.okaccesstojustice.org/home">https://www.okaccesstojustice.org/home</a>
<b>Oklahoma Policy Institute</b>	<a href="https://okpolicy.org/">https://okpolicy.org/</a>
<b>Oklahoma Public Health Association</b>	<a href="https://oklahomapublichealthasn.wildapricot.org/home">https://oklahomapublichealthasn.wildapricot.org/home</a>
<b>Oklahoma State Department of Health</b>	<a href="https://oklahoma.gov/health.html">https://oklahoma.gov/health.html</a>
<b>Oklahoma State Department of Health - Data and Reports</b>	<a href="https://oklahoma.gov/health/health-education/data-and-statistics.html">https://oklahoma.gov/health/health-education/data-and-statistics.html</a>
<b>Oklahoma State Department of Health "OK2Share" Data</b>	<a href="https://www.health.state.ok.us/stats/">https://www.health.state.ok.us/stats/</a>
<b>Oklahoma State University - Center for Health Sciences</b>	<a href="https://medicine.okstate.edu/">https://medicine.okstate.edu/</a>
<b>Oklahoma State University (OSU) Extension</b>	<a href="https://extension.okstate.edu/">https://extension.okstate.edu/</a>

## Tulsa County CHIP Community Resources & Databases

<b>Pathways to Health</b>	<a href="https://www.pathwaystohealthtulsa.org/">https://www.pathwaystohealthtulsa.org/</a>
<b>Personal and Family Health</b>	<a href="https://www.tulsa-health.org/healthy-lifestyles">https://www.tulsa-health.org/healthy-lifestyles</a>
<b>Personal Responsibility Education Program (PREP)</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/teen-pregnancy-prevention">https://www.tulsa-health.org/community-health/community-programs/teen-pregnancy-prevention</a>
<b>Plan-Do-Check-Act Model</b>	<a href="https://asq.org/quality-resources/pdca-cycle">https://asq.org/quality-resources/pdca-cycle</a>
<b>Prioritization Matrix</b>	<a href="https://www.health.state.mn.us/communities/practice/resources/phqitoolbox/prioritizationmatrix.html">https://www.health.state.mn.us/communities/practice/resources/phqitoolbox/prioritizationmatrix.html</a>
<b>Public Health   Oklahoma State University-Tulsa</b>	<a href="https://tulsa.okstate.edu/hep">https://tulsa.okstate.edu/hep</a>
<b>Public Health Accreditation Board (PHAB)</b>	<a href="https://phaboard.org/">https://phaboard.org/</a>
<b>Public Health Institute of Oklahoma - NNPHI</b>	<a href="https://nnphi.org/member/public-health-institute-of-oklahoma/">https://nnphi.org/member/public-health-institute-of-oklahoma/</a>
<b>Racial Equity Dialogues</b>	<a href="https://www.cityoftulsa.org/government/resilient-tulsa/racial-equity-dialogues/">https://www.cityoftulsa.org/government/resilient-tulsa/racial-equity-dialogues/</a>
<b>Resilient Tulsa</b>	<a href="https://www.cityoftulsa.org/government/resilient-tulsa/">https://www.cityoftulsa.org/government/resilient-tulsa/</a>
<b>Saint Francis Health System - Community Health Needs Assessment (CHNA)</b>	<a href="https://www.saintfrancis.com/about-us/commitment-to-community">https://www.saintfrancis.com/about-us/commitment-to-community</a>

## Tulsa County CHIP Community Resources & Databases

<b>SMART Goals</b>	<a href="https://www.health.state.mn.us/communities/practice/resources/phqitoolbox/objectives.html">https://www.health.state.mn.us/communities/practice/resources/phqitoolbox/objectives.html</a>
<b>Social Determinants of Health (SDoH)</b>	<a href="https://www.cdc.gov/about/sdoh/index.html">https://www.cdc.gov/about/sdoh/index.html</a>
<b>State and Federal Policy - Oklahoma Primary Care Association</b>	<a href="https://www.okpca.org/state-and-federal-policy">https://www.okpca.org/state-and-federal-policy</a>
<b>Stats of the State of Oklahoma - Centers for Disease Control and Prevention</b>	<a href="https://www.cdc.gov/nchs/pressroom/states/oklahoma/oklahoma.htm">https://www.cdc.gov/nchs/pressroom/states/oklahoma/oklahoma.htm</a>
<b>The Community Guide</b>	<a href="https://www.thecommunityguide.org/">https://www.thecommunityguide.org/</a>
<b>Tulsa City Council - Maps</b>	<a href="https://www.cityoftulsa.org/resources/maps/">https://www.cityoftulsa.org/resources/maps/</a>
<b>Tulsa City Council</b>	<a href="https://www.tulsacouncil.org/">https://www.tulsacouncil.org/</a>
<b>Tulsa County</b>	<a href="https://www2.tulsa-county.org/">https://www2.tulsa-county.org/</a>
<b>Tulsa County District Maps</b>	<a href="https://www.tulsa-county.org/maps/districtmaps.aspx">https://www.tulsa-county.org/maps/districtmaps.aspx</a>
<b>Tulsa County Health Status Report</b>	<a href="https://insight-editor.livestories.com/s/v2/tulsa-county-health-status-report/6762b0a7-181a-45f4-89b3-64304f1d8c4c">https://insight-editor.livestories.com/s/v2/tulsa-county-health-status-report/6762b0a7-181a-45f4-89b3-64304f1d8c4c</a>
<b>Tulsa County Library</b>	<a href="https://www.tulsalibrary.org/">https://www.tulsalibrary.org/</a>

## Tulsa County CHIP Community Resources & Databases

<b>Tulsa County Schools</b>	<a href="https://www.tulsaschools.org/about/teams/academics/library">https://www.tulsaschools.org/about/teams/academics/library</a>
<b>Tulsa Equality Indicators</b>	<a href="https://csctulsa.org/equality-indicators-public-health/">https://csctulsa.org/equality-indicators-public-health/</a>
<b>Tulsa Health Department</b>	<a href="https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan">https://www.tulsa-health.org/community-health/community-programs/community-health-improvement-plan</a>
<b>Tulsa Health Department - Data Requests</b>	<a href="https://www.tulsa-health.org/community-health/data-stats">https://www.tulsa-health.org/community-health/data-stats</a>
<b>U.S. Department of Health &amp; Human Services</b>	<a href="https://www.hhs.gov/">https://www.hhs.gov/</a>
<b>University of Oklahoma (OU) - Hudson College of Public Health</b>	<a href="https://www.ou.edu/tulsa/coph">https://www.ou.edu/tulsa/coph</a>
<b>University of Oklahoma (OU) - University of Tulsa (TU) School of Community Medicine</b>	<a href="https://ou.edu/tulsa/research/school-of-community-medicine">https://ou.edu/tulsa/research/school-of-community-medicine</a>
<b>US Census Bureau</b>	<a href="https://data.census.gov/">https://data.census.gov/</a>
<b>Web-based Injury Statistics Query and Reporting System (WISQARS)</b>	<a href="https://www.cdc.gov/injury/wisqars/index.html">https://www.cdc.gov/injury/wisqars/index.html</a>
<b>YWCA - Tulsa</b>	<a href="https://www.ywcatulsa.org/">https://www.ywcatulsa.org/</a>
<b>OKLaw</b>	<a href="https://oklaw.org/">https://oklaw.org/</a>

## Tulsa County CHIP Community Resources & Databases

<b>HEALTH AND WELLNESS - Tulsa Public Schools</b>	<a href="https://www.tulsaschools.org/student-and-family-support/health-services">https://www.tulsaschools.org/student-and-family-support/health-services</a>
<b>Oklahoma City-County Health Department</b>	<a href="https://www.occhd.org/eng">https://www.occhd.org/eng</a>
<b>Oklahoma</b>	<a href="https://oklahoma.gov/">https://oklahoma.gov/</a>
<b>Proposed Policy Changes - Oklahoma</b>	<a href="https://oklahoma.gov/ohca/policies-and-rules/proposed-changes.html">https://oklahoma.gov/ohca/policies-and-rules/proposed-changes.html</a>
<b>Oklahoma Primary Care Association</b>	<a href="https://www.okpca.org/state-and-federal-policy">https://www.okpca.org/state-and-federal-policy</a>
<b>Public Health Institute of Oklahoma</b>	<a href="https://nnphi.org/member/public-health-institute-of-oklahoma/">https://nnphi.org/member/public-health-institute-of-oklahoma/</a>
<b>Health and Racial Equity</b>	<a href="https://nnphi.org/focus-areas-service/health-and-racial-equity/">https://nnphi.org/focus-areas-service/health-and-racial-equity/</a>
<b>Federal Policy Guidance - Medicaid</b>	<a href="https://www.medicaid.gov/federal-policy-guidance/index.html">https://www.medicaid.gov/federal-policy-guidance/index.html</a>
<b>Oklahoma House of Representatives</b>	<a href="https://www.okhouse.gov/committees/default.aspx">https://www.okhouse.gov/committees/default.aspx</a>
<b>Public Health Institute of Oklahoma - Data Sources</b>	<a href="https://publichealthok.org/odrn/data-sources/">https://publichealthok.org/odrn/data-sources/</a>
<b>City Health Dashboard</b>	<a href="https://www.cityhealthdashboard.com/">https://www.cityhealthdashboard.com/</a>



## Tulsa County CHIP Community Resources & Databases

<b>Tulsa - City Health Dashboard</b>	<a href="https://www.cityhealthdashboard.com/ok/tulsa/metric-detail">https://www.cityhealthdashboard.com/ok/tulsa/metric-detail</a>
<b>Tools for Action - Healthy People 2030</b>	<a href="https://health.gov/healthypeople/tools-action">https://health.gov/healthypeople/tools-action</a>
<b>Priority Areas - Healthy People 2030</b>	<a href="https://health.gov/healthypeople/priority-areas">https://health.gov/healthypeople/priority-areas</a>
<b>Kids Count Data Center</b>	<a href="https://datacenter.kidscount.org/rankings">https://datacenter.kidscount.org/rankings</a>
<b>Oklahoma - Kids County Data Center</b>	<a href="https://datacenter.kidscount.org/data#OK/2/0/chart/0">https://datacenter.kidscount.org/data#OK/2/0/chart/0</a>
<b>National Association of Community Health Centers</b>	<a href="https://www.nachc.org/">https://www.nachc.org/</a>
<b>Oklahoma Statistics on Health Available for Everyone (OK2SHARE)</b>	<a href="https://www.health.state.ok.us/ok2share/index.shtml">https://www.health.state.ok.us/ok2share/index.shtml</a>
<b>Health Reports - Oklahoma State Department of Health</b>	<a href="https://www.ok.gov/triton/modules/health/map/county_map.php">https://www.ok.gov/triton/modules/health/map/county_map.php</a>
<b>National Center for Health Statistics</b>	<a href="https://www.cdc.gov/nchs/index.htm">https://www.cdc.gov/nchs/index.htm</a>
<b>School Health Policies and Practices Study (SHPPS)</b>	<a href="https://www.cdc.gov/healthyyouth/data/shpps/index.htm">https://www.cdc.gov/healthyyouth/data/shpps/index.htm</a>
<b>Fact Sheet - School Health Policies and Practices Study (SHPPS)</b>	<a href="https://www.cdc.gov/healthyyouth/data/shpps/results.htm">https://www.cdc.gov/healthyyouth/data/shpps/results.htm</a>

